



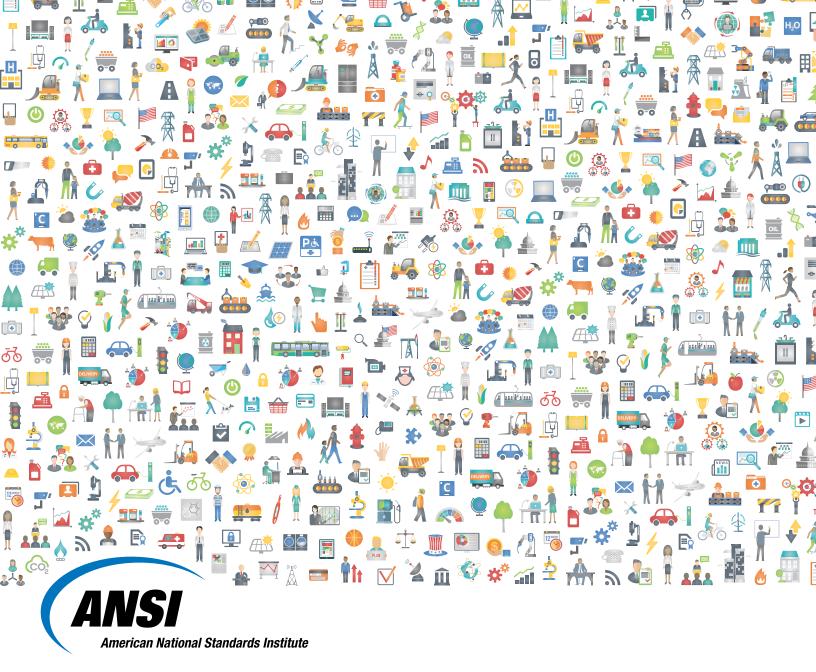




A WINDOW ON THE STANDARDIZATION INITIATIVES MAKING THE WORLD A SAFER, BETTER PLACE



A 222 P 2 222 CONTENTS INTRODUCTION ORGANIZATIONAL AND FINANCIAL SUMMARY MESSAGE FROM THE BOARD CHAIR 12 FINANCIAL OVERVIEW MESSAGE FROM THE PRESIDENT AND CEO 14 ROSTER OF MEMBERS A WINDOW ON THE STANDARDIZATION INITIATIVES MAKING THE WORLD A SAFER, 22 LEADERSHIP AND OFFICES BETTER PLACE



There isn't a single area of modern life that's not impacted by standardization. From the products, services, and technologies we all depend on, to the systems, processes, and safety measures that protect and enhance our lives – standards and conformity assessment are truly everywhere. And to ensure they keep pace with the rapidly changing world, thousands of dedicated experts and volunteers in every technology and industry area work together to create responsive standardization solutions that best meet the needs of U.S. citizens, business, industry, and government.

As the coordinator and the voice of this diverse and effective system, the American National Standards Institute (ANSI) is proud to highlight its recent achievements in fostering collaborative, cross-sector solutions for a wide array of national and global priorities. The mini-icons that appear throughout this 2014-15 Annual Report represent just a sample of the breadth of our community's cooperative work on standards and conformance activities, providing a window on the standardization initiatives making the world a safer, better place.





Kevan P. Lawlor Chair of the Board

It is an honor to have been named chair of the ANSI Board of Directors in 2015. While I've been an active Board member and leader for a decade, the chair position inspires an even greater commitment to the progress of the Institute, its membership and initiatives, and the greater standardization community.

This is a particularly exciting time to be involved in the strategic management of the Institute, as growth and expansion are high on the agenda. Notably, the successful establishment of Workcred as an autonomous but ANSI-affiliated organization and the development of a foundational framework for its progress are remarkable achievements.

In 2014 the Institute identified a critical need for greater clarity and transparency in the U.S. credentialing system as part of efforts to strengthen the workforce and promote job growth. Hundreds of thousands of certificates, licenses, certifications, diplomas, and other types of credentials are out there, in every industry, touting their ability to expand career opportunities and deliver skilled workers. But how does a student, job-seeker, or employer assess how they measure up to the hundreds of other similar-sounding offerings? And how can anyone determine what skills, knowledge, or job opportunities they actually represent?

This confusion and lack of transparency in the credentialing marketplace are what Workcred has already begun to address. With its governance structure and an initial strategic plan set, the organization was granted Section 501(c)(3) tax-exempt status by the District of Columbia in 2015. And Workcred is now actively engaged in building strategic partnerships to strengthen the U.S. workforce by improving the credentialing system, ensuring its ongoing relevance, and preparing employers, workers, educators, and governments to use it effectively. As president and CEO of NSF International and throughout my years with ANSI, I have seen first-hand the value of quality credentialing programs - whether in food safety, quality management, water treatment, or any industry area - in fostering a skilled workforce that matches the needs of employers. With the impressive leadership, collaboration, and staff support already focused on results and action, there is no doubt that Workcred can make a tremendous impact.

Like Workcred, none of ANSI's diverse initiatives would get off the ground without the expertise and dedication of our network of thousands of individuals working in collaboration. I would like to extend my sincere thanks to all the members and volunteers for their commitment. I look forward to many years working closely with all of you, along with the rest of the Board and ANSI staff. One of the main responsibilities as chair is to guide and strategically position the Institute for long-term success, and I would like to take this opportunity to express gratitude to my predecessors, Mary Saunders and Jim Paul ey, for their dedication and success in that regard over the past three years.

ANSI will continue to identify opportunities where we can support standards and conformance activities that address global priorities, and we are proud to do so in close partnership with our members. By working together, we can develop strategic solutions that serve the interests of our community and our nation, and improve safety and well-being around the world.

Kevan P. Lawlon







S. Joe Bhatia President and Chief Executive Officer

Thinking back to when I first became involved with standardization work, it is amazing to notice how much the community has changed. While standards developing organizations and conformity assessment bodies used to focus on highly industry-specific issues and challenges, today's standardization priorities frequently cross industries, applications, and borders. This evolution highlights the critical and growing importance of ANSI's role as the coordinator of such a diverse and dynamic system, and our commitment to its future.

One of the most unique and valuable aspects of the U.S. standardization system is its reliance on the collaboration of everyone with a stake in an issue. When all interests participate, the standards and conformance solutions developed are responsive, powerful, and able to address a broad array of national and global priorities. And whether through the development of strategic partnerships, outreach to new constituents, or leadership in addressing community-wide issues, safeguarding that system is at the top of ANSI's own list of priorities.

The issue of standards incorporated by reference (IBR) into legislation continues to present challenges, and ANSI works every day to ensure that government, industry, and the public recognize the invaluable contributions of the U.S. voluntary standardization system. Through active monitoring, outreach, and communication, ANSI has demonstrated a consistent and responsive voice that has helped the community maintain its strong position. For example, in late 2014 the National Archives and Records Administration (NARA)'s Office of the Federal Register (OFR) issued a final rule stating that voluntary consensus standards IBR-ed into government laws and regulations shall be "reasonably available" to interested parties. OFR declined to strictly define "reasonable availability," preferring instead to maintain flexibility and allow agencies to work directly with standards developing organizations and other publishers to make the material available. This is exactly what ANSI had suggested in our testimonies and official submission to the government, and in all of our comments and meetings with stakeholders. Further, OFR stated that requiring that all IBR-ed materials be available for free would "compromise the ability of regulators to rely on voluntary consensus standards, possibly requiring them to create their own standards, which is contrary to the NTTAA and the OMB Circular A-119."

This was a positive development for the standardization community and for the public-private partnership. Now, as the OMB Circular A-119 revision process continues, ANSI will continue to follow the issue very closely and lead outreach and communication to government, our members and stakeholders, and the public. We believe that the ANSI IBR Portal at ibr.ansi.org, which was recently expanded, is an effective solution to a complex problem. It's a win for government agencies, it's a win for SDOs, and it's a win for standards users. It shows that our community is responsive to the information needs of the public.

I would like to offer a special thanks to our Board chair, Kevan Lawlor, for taking the helm and providing strong leadership on behalf of ANSI and the community. Thank you also to our interim chair, Mary Saunders, who stepped up when we needed her for a smooth and successful transition. And finally, to the thousands of dedicated individuals at the core of ANSI's work, thank you all for everything you do to help foster the standardization solutions that make the world a safer, better place.











ANSI's strategic priorities are intended to position the Institute for the long term, and reflect the needs of our community, the administration, policy makers, and industry. The following highlights actions on several top priorities over the past year.

Lead Standards Initiatives That Address National and Global Priorities and Enhance U.S. Competitiveness

ANSI's standards coordination work continually evolves to respond to the needs of the nation and world, strengthen U.S. competitiveness, and fuel business growth and innovation. The successful establishment of Workcred as an affiliated 501(c)(3) organization and initiation of its work to strengthen the U.S. credentialing system was just one among a wide range of standards coordination initiatives impacting numerous priority areas this year. Another new project with tremendous potential to improve lives - all over the world - is ANSI's work toward a "reinvented toilet." Over 2 billion people have no access to clean, safe toilets, posing major health and safety risks. The World Health Organization (WHO) estimates that lack of access to safe, clean toilets contributes to an estimated 1 million preventable deaths per year, primarily from dysenterylike diarrheal diseases. Following the development of a successful proposal, ANSI received a \$2 million grant from the Bill & Melinda Gates Foundation to support the development of the first international standard for widely deployable next-generation toilet technologies to improve the lives of millions in areas of need worldwide.

Nanotechnologies are fueling powerful medical and scientific advancements and spurring business growth in



nearly every industry sector. To promote U.S. work in nanotechnology standardization and educate stakeholders about its major impact on innovation, the ANSI Nanotechnology Standards Panel (ANSI-NSP) recently launched a quarterly newsletter. Among the recent successes highlighted was the

U.S. Food and Drug Administration's (FDA's) adoption of a Technical Specification (TS) developed by the International Organization for Standardization (ISO) Technical Committee (TC) 229 on Nanotechnologies, Working Group (WG) 3, Health, safety and environment, currently under U.S. leadership, as part of an update to the FDA's List of Recognized Standards. The U.S. Technical Advisory Group (TAG) to ISO TC 229 – accredited and administered by ANSI - has been highly effective in advancing strong U.S. positions to ISO as TC 229's prodigious work continues to grow.

Responding to a continued worldwide focus on

strategies and standards for smarter cities, the ANSI Network on Smart and Sustainable Cities (ANSSC) established a monthly webinar series featuring highlevel experts in urban infrastructure and sustainable development. Recent events focused on findings from the



American Planning Association (APA) Smart Cities and Sustainability Task Force; City Protocol, a collaborative innovation framework for city solutions; and the LEED Neighborhood Development (LEED-ND) Rating System.

Following the ANSI Homeland Defense and Security Standardization Collaborative's (HDSCC's) hosting of a Roundtable on InterAgency Board for Equipment Standardization and Interoperability (IAB) Standards Needs, the group published a follow-up report outlining critical standardization needs related to emergency response equipment and training and all-hazards

incidents. And continuing its work on another national priority, the ANSI Energy Efficiency Standardization Coordination Collaborative (EESCC)



began phase two of its work by initiating action on the 125 recommendations presented in its 2014 Standardization Roadmap: Energy Efficiency in the Built Environment, and supporting the development of standardization activities. A free webinar highlighting this work allowed new stakeholders to engage with the collaborative and share information on their own related activities.

Serve as a Bridge between Public-Sector Policies and Private-Sector Solutions

Public-private partnerships are a critical component of ANSI's most successful initiatives, and notable among them is the Standards Alliance. Launched in 2013 and now fully active, the Alliance is a partnership between ANSI and the U.S. Agency for International Development (USAID) to provide capacity-building assistance to developing countries. This year the Standards Alliance carried out a tremendous amount of work promoting the coordination of standardization to support trade and development in regions across the world. Successful activities in Africa, the Americas, and Asia focused on reducing technical



A WINDOW ON THE STANDARDIZATION INITIATIVES MAKING THE WORLD A SAFER, BETTER PLACE



barriers to trade and saw strong participation from industry and government agencies. And in addition to hosting a U.S.-Southern African Development Community Exchange on Good Regulatory Practice, ANSI worked with USAID to carry out training in Lesotho designed to help Lesotho, Malawi, and Zambia enhance their participation in international standards development. In another strong example of the public-private partnership in action, ANSI organized a workshop on electric vehicle standardization in Beijing under the U.S.-China Standards and Conformance Cooperation Program, with support from the U.S. Trade and Development Agency (USTDA) as well as privatesector sponsors.

Outreach to Capitol Hill and dialogue with government leaders are always strong focuses for ANSI. The Institute hosted a Hill event - attended by over 150 Congressional

staffers and participants - for discussion of standards issues related to global supply chain priorities such as worker safety, anti-bribery, food safety, and global cookstoves. In addition, more than 50 Congressional staffers attended



another Hill event held in support of the U.S. Celebration of World Standards Day that provided a user-friendly look at how standards and conformance foster the technological innovations and safety measures citizens rely upon in their homes. On the executive side, Lloyd Whitman, assistant director for nanotechnology at the White House Office of Science and Technology Policy (OSTP), spoke at the ANSI Board of Directors 2014 end-of-year meeting, stressing the Administration's strong focus on science, technology, and U.S. innovation – the core of U.S. standardization activities. And ANSI hosted multiple inter-agency meetings of federal representatives for information exchange on credentialing, food safety, and other accreditation-related priorities.

Assert U.S. Expertise and Leadership in Regional and International Standardization

It is a constant priority for ANSI to ensure the U.S. is assuming and retaining policy and technical leadership within ISO, the International Electrotechnical Commission (IEC), and all major international and regional standards and conformance bodies. From the policy perspective, James Shannon, former President and CEO of NFPA, was nominated as IEC President-Elect; his official appointment is expected at the IEC General Meeting in October 2015.

Jim Matthews of Corning Incorporated continues his second term as vice-president of the IEC and chair of the IEC Standardization Management Board (SMB). ANSI's vice president of accreditation continues to serve as ISO CASCO Chairman, through 2015. Randy Dougherty of ANAB is the chair of the International Accreditation Forum (IAF), and Peter Unger of A2LA serves as chair of the International Laboratory Accreditation Cooperation (ILAC).

From the technical perspective, the U.S. participates in 80% of the work of ISO and 93% of the IEC, through the U.S. National Committee (USNC). This year the USNC increased its participation to a record of 163 approved U.S. TAGs, and serves as the Secretariat for 23 IEC TCs or Subcommittee (SCs). In addition, U.S. individuals chair 35 IEC TCs or SCs. In ISO, the U.S. leads 116 TC or SC activities and holds 107 TC or SC Secretariats and 487 Working Group (WG) convenorships. To ensure strong national participation continues, ANSI collaborated with U.S. interests to facilitate the formation of 12 new U.S. TAGs to ISO committees and identified 6 additional subject areas for ongoing efforts. And to attract and inspire the next generation of standardization leaders, the USNC/IEC held an Emerging Professionals Webinar highlighting the benefits of active participation in international standards and conformity assessment work to young professionals.

The U.S. maintained its long-term leadership of the prolific ISO/IEC Joint Technical Committee 1 (JTC 1), Information Technology, with ANSI holding the Secretariat and Karen Higginbottom of Hewlett-Packard continuing her unprecedented third three-year term as chair. Among numerous accomplishments, ISO/IEC JTC 1 announced the creation of two Working Groups (WGs) focused on standardization in connection with big data (under U.S. convenorship) and the Internet of Things.

In regional activities, the ANSI president and CEO was reelected to serve a second term as the president of COPANT, demonstrating the U.S.'s commitment to international standardization and to its important trade

partners in the region. During the 2014



General Assembly in Cuba, COPANT signed an agreement of mutual cooperation with the Forum of IEC National Committees of the Americas (FINCA) that is expected to lead to greater involvement of COPANT member nations in the development of IEC international standards.

There is more to international standardization







than ISO and IEC; at the core of the U.S. system is the recognition of multiple paths to global relevance. ANSI strives to strengthen and communicate that message in support of the many U.S.-based organizations working to develop international standards and assert leadership in the standardization community. In one notable example, in 2015 the Institute developed a Q&A document designed to help domestic and international stakeholders gain a fuller understanding of the U.S. standardization system, published concurrently with a similar document from the European Standards Organizations (ESOs).

Boost Bilateral Relationships in Key Market Sectors

Working to strengthen global market access through standardization is critical to U.S. competitiveness and a key priority for the Institute. Continually a major focus for U.S. businesses' global operations, China has been reforming its standardization processes with the goal of streamlining the system and adjusting the roles of the government and the private sector. The ANSI president and CEO met



with top officials from the Chinese standardization agencies in Beijing to discuss China's plan and increase U.S-China cooperation. As changes progress, ANSI has been keenly monitoring the reform and keeping

members informed of key notices whenever appropriate.

In terms of facilitating trade, this year the Institute has been more active than ever on the ground in China. As part of a cooperative initiative with USTDA, ANSI hosted its thirteenth workshop under the U.S-China Standards and Conformity Assessment Cooperation Program (SCCP). These workshops - along with regular events hosted by ANSI's China Roundtable and other outreach activities with key Chinese standardization, business, and government leaders - provide powerful opportunities for ANSI members to build relationships, increase knowledge, and gain traction in China. And to raise awareness of these activities, a new ANSI in China newsletter was launched, providing ANSI members with information on standards and traderelated developments in China and opportunities for engagement and access.

Well beyond China, ANSI strengthened relationships with counterpart organizations and other key officials around the world to boost bilateral cooperation and promote reduction of trade barriers. For example, ANSI, the General Bureau

of Standards of the Mexican Ministry of Economy (DGN), and COPANT co-organized a Standards Alliance workshop in Mexico on best practices in conformity assessment. The Standards Alliance also hosted a North American Conference on Good Regulatory Practices and Regulatory Cooperation in conjunction with Mexico's Secretariat of Economy (SE) and Federal Regulatory Improvement Commission (COFEMER) and the Canadian Department of Foreign Affairs, Trade and Development (DFATD).

Respond to Member and Industry Needs and Increase Access and Communication

ANSI continually strives to enhance its member and customer experience and provide constituents with the needed tools to become more effective stewards for standardization within their own organizations. In the first major step in the Institute's comprehensive web overhaul, an initial redesign of ANSI.org was launched with significant visual and technical improvements including a modernized look and a new platform making the site more reliable, secure, manageable, and extendable. ANSI also redesigned and expanded its Standards Portal resource for global business with a new easy-to-navigate interface, and signed an implementation plan with Brazil to expand the portal to include U.S.-Brazil trade resources.

To help ensure that U.S. participants in ISO activities maintain strong engagement and are up-to-date on ANSI and ISO policies and procedures, ANSI implemented and tracked compliance to free webinar training requirements for U.S. TAG administrators and ANSI-delegated ISO

Secretariats. Other webinar opportunities outlined the process and meaning of the American National Standard (ANS) designation and reviewed the audit and reaccreditation processes - two of the key checks-and-balances of the ANS



process. ANSI also issued three new guidance documents for ANSI-Accredited Standards Developers related to the ANSI Essential Requirements and the importance of lack of dominance, balance, and use of electronic systems.

The Institute has increasingly prioritized the use of surveys and other outreach methods to assess member interest and satisfaction with events in order to strategically shape topics and agendas for meetings and online discussions. In one example, ANSI held teleconferences and provided resource materials to educate representatives of the U.S.



A WINDOW ON THE STANDARDIZATION INITIATIVES MAKING THE WORLD A SAFER, BETTER PLACE



Government Accountability Office (GAO) on the value of ANSI accreditation and the ANS process in relation to a new federal initiative for a sex offender tracking system. And in response to growing interest in the services sector, the Institute planned a 2015 ANSI Conference on Standards and the Service Economy as part of World Standards Week 2015.

Expand Accreditation Services and Program Recognition

ANSI's accreditation programs continue to expand and earn powerful recognition from organizations and governments domestically and around the world. South Carolina, Iowa, Tennessee, and Delaware adopted food protection manager certification requirements that are aligned with the Institute's personnel certification accreditation program. Maricopa



County, AZ, now recognizes ANSI-accredited food handler training certificates in its requirements, and similar legislation is pending in North Carolina and Texas. ANSI was selected by the Textile Exchange to accredit certification bodies that operate certification programs in accordance with a Textile Exchange Content Claim Standard (CCS). And ANSI was selected

as the accreditation body for the International Sustainability and Carbon Certification (ISCC) system for sustainability and greenhouse gas emissions related to biomass products.

Further expanding the global reach of effective thirdparty accreditation, the International Accreditation Forum (IAF) extended recognition of ANSI's accreditation program for product certification bodies to include the GlobalGAP food safety standard in ANSI's signatory status for the Multilateral Recognition Arrangement (MRA) based on another successful assessment by their peers. ANSI signed a memorandum of understanding (MoU) with the Association of Colombian Flowers Exporters to accredit certification bodies to Florverde - a Colombian flower certification scheme based on an agricultural responsibility standard, sustainability and environmental practices, and national regulations. And in an effort aimed at strengthening bilateral partnerships for global climate action, ANSI and the Mexican accreditation agency signed an MOU agreeing to harmonize their accreditation processes for greenhouse gas programs.

In addition, ANSI and its affiliate ANAB (ANSI-ASQ National Accreditation Board) signed an MOU with the Utilities



Communication Architecture International Users Group (UCAlug) for an ANSI accreditation program that will be a requirement for certification bodies and laboratories in the UCAlug "Green Button" ITCA (Interoperability Test & Certification Authority) program for consumer energyusage information. And as part of the U.S. Celebration of World Accreditation Day, ANSI and ANAB co-hosted a free webinar highlighting the important role of accreditation in the health and social care industries.

Engage New Constituents and Strengthen ANSI's Role in the Standards Ecosystem

One of the most important ways that the Institute works to ensure we maintain a robust and effective U.S. standardization system is through the engagement of the next generation. This year ANSI expanded its StandardsLearn.org and StandardsBoostBusiness.org websites to include original

content dedicated to Young Emerging Professionals and Students (YES). New materials were also added to the free standards learning resources at ansi.org/students, designed to make standards more accessible, understandable, and even fun.



The ANSI Joint Task Force on Emerging Professionals (JTF-EP) - a collaboration of the ANSI Committee on Education (CoE) and the USNC/ IEC - released a survey to gauge interest in a proposed mentoring program for emerging standards professionals. The Institute also worked directly with leadership at the University of Michigan to engage faculty and students and expand their knowledge of ANSI and standardization.

In an ongoing effort to ensure the Institute's own longterm viability, ANSI implemented a number of strategic recommendations developed via Board task groups. Based on key stakeholder input and data analysis, these strategies are intended to increase the efficiency, effectiveness, and financial stability of the Institute for years to come.

Strong participation and leadership are critical to our system. Collectively, the standardization community must focus on maintaining and building our membership and engagement. By making our community more inclusive and friendly, ANSI is committed to helping newcomers feel welcome so that they'll engage with our activities, and perhaps even become the strong future leaders in standards policy we need to make the world a safer, better place.





MEMBERSHIP AND ACTIVITIES BY THE NUMBERS AS OF JULY 15, 2015

MEMBERSHIP

- 1,073 Total ANSI Members
 - **605** Company Members
 - 343 Organizational Members
 - **64** Government Members
 - 23 Educational/Institutional Members
 - **38** International Members

ANS & ASDS

- 240 ANSI-Accredited Standards
 Developers (ASDs)
- 11,368 Approved American National Standards (ANS)

ISO ACTIVITY

ANSI Participation in the International Organization for Standardization (ISO)

- 586 Participating "P" Memberships
- **222** Technical Advisory Groups
 - 32 U.S.-Administered Technical Committee (TC) Secretariats
 - 79 U.S.-Administered Subcommittee (SC) Secretariats
- 117 U.S.-Held Chairmanships

USNC/IEC ACTIVITY

USNC Participation in the International Electrotechnical Commission (IEC)

- 163 Participating "P" Memberships
- 163 Technical Advisory Groups
 - 12 U.S.-Administered TC Secretariats
 - 11 U.S.-Administered SC Secretariats
- 35 U.S.-Held Chairmanships

ANSI ACCREDITED BODIES

- 81 Product Certification Programs
- 4 Eco-labelling Eligible Scheme
 Owners
- 51 Personnel Certification Programs
- 25 Greenhouse Gas Validation and Verification Programs
- 36 Certificate Programs

ANAB ACCREDITED BODIES

- 70 Quality Mangement Systems Certification Bodies
- 55 Environmental Managmeent Systems Certification Bodies
- **228** Other Management Systems Accreditations
- **798** Laboratories
 - 49 Inspection Bodies
 - **22** Reference Material Producers
 - 14 Proficiency Testing Providers



FINANCIAL OVERVIEW 2014

For more information, see the Statement of Activities on page 13.



EXPEN	SES \$38.5M
32%	Publications
17%	Accreditation services
17%	Management and general
11%	International standards programs
8%	Fee-based services
7%	ISO/IEC dues
3%	Governance
2%	Federation promotion
2%	Membership and administration
1%	Government affairs

DESCRIPTION OF ORGANIZATION

The American National Standards Institute (ANSI) is a 501(c)3, not-for-profit organization. In fulfilling its mission, ANSI:

- Is recognized by both the public and private sectors as the policy and coordination forum for the U.S. standards and conformity assessment community.
- Approves standards as American National Standards (ANS) and safeguards the integrity and value of the ANS designation by requiring openness, balance, due process, consensus, and transparency to all directly and materially affected interests.
- Is the U.S. national member body to the International Organization for Standardization (ISO), the International Electrotechnical Commission (IEC, via the U.S. National Committee), and other non-treaty regional and international standards and conformity assessment organizations, facilitating access by U.S. parties and promoting U.S. interests.
- Accredits standards developers, U.S. Technical Advisory Groups (TAGs) to ISO, and conformity assessment bodies.
- Offers accreditation programs for organizations that certify products and personnel; bodies engaged in the validation and verification

- of carbon emissions data and carbon offsets; organizations that issue education and training certificates to workers; certification bodies assessing eco-labeling and environmental declarations; and, through the affiliate ANSI-ASQ National Accreditation Board (ANAB), management systems certification bodies, testing and calibration laboratories, inspection bodies, reference material producers, and forensics testing agencies.
- Coordinates efforts in the marketplace to make products and systems safe, efficient, and globally relevant.
- Provides a means for assessing the need for new standardization activities and promotes the resolution of identified needs.
- Interfaces with U.S. and other governments on standards and conformity assessment issues, and on technology; health, safety, and the environment; and global market access and TBT issues.
- Provides a central resource for timely, relevant, and easily accessible information and education on standards, conformity assessment programs, and related activities in the U.S. and abroad.



FINANCIAL POSITION

as of December 31, 2014 and 2013

	2014	2013
Assets		
Cash and cash equivalents	\$ 6,525,173	\$ 3,209,402
Investments	8,356,631	8,112,635
Net accounts receivable:		
Publications and royalties	4,079,083	3,922,224
Program support, accreditation, dues, and other	2,646,798	3,032,096
Prepaid expenses and other assets	1,257,246	945,311
Prepaid pension costs	128,396	697,047
Investment in ANAB	680,220	491,569
Net property and equipment	178,413	285,026
Total assets	\$ 23,851,960	\$ 20,695,310
Liabilities		
Accounts payable and accrued expenses	\$ 8,958,121	\$ 7,823,696
Deferred dues and fee income	6,836,359	4,736,603
Deferred rent	960,405	880,262
Total liabilities	\$ 16,754,885	\$ 13,440,561
Net assets		
Unrestricted:		
Operating fund	\$ (1,270,184)	\$ (977,655)
Board-designated permanent reserve	7,349,002	7,186,450
Specific-purpose funds	797,945	792,365
Total unrestricted	6,876,763	7,001,160
Temporarily restricted	220,312	253,589
Total net assets	\$ 7,097,075	\$ 7,254,749
Total liabilities and net assets	\$ 23,851,960	\$ 20,695,310



%		Summarized Information 2013	%
	16%	\$ 5,908,112	16
!	55%	20,777,721	57
	19%	6,985,621	19
	3%	870,975	3
	7%	1,942,739	Ę
10	100%	\$ 36,485,168	100
(32%	\$ 12,160,864	33
	17%	6,694,990	18
	11%	4,002,254	1
	7%	2,484,625	
	3%	1,166,658	;
	8%	1,987,507	
	2%	678,381	
	1%	489,632	
		\$ 29,664,911	
	2%	739,086	
	17%	6,055,728	1
		\$ 6,794,814	
10	100%	\$ 36,459,725	10
		25,443	
		\$ 803,176	
		(150,061)	
		(38,267)	
		\$ 614,848	
		640,291	
		6,614,458	
		\$ 7,254,749	















as of July 15, 2015

The American National Standards Institute (ANSI) Federation comprises over 1,000 companies, government agencies, standards developing organizations, professional societies, trade groups, consumer representatives, academics, international bodies, and individuals. Via this diverse network of members, ANSI represents the interests of more than 125,000 companies and 3.5 million professionals worldwide. Since 1918 the Institute has endeavored to facilitate the partnerships and foster the standardization initiatives that help make the world a safer, better place.



2Wire, Inc.

3-A Sanitary Standards, Inc.

A.O. Smith Corporation

A2LA

AAC Inc.

ABB Incorporated

Abbott Laboratories

AhhVie

AbsolutAire

ABTech Inc

Accredited Snow Contractors

Association

Accredited Standards

Committee X9, Inc.

Accredited Standards

Committee X12, Inc.

Accuvant Inc.

Acoustical Society of America

Adobe Systems Incorporated

Advanced Medical Technology

Association

Advanced Oilfield Technology

Co., LLC

Advanticom Inc.

AEGIS.net. Inc.

Aeroflex/Weinschel

Aerojet Rocketdyne Inc.

Aerospace Industries

Association

AES Engineering, LLC

Agency for Healthcare

Research and Quality

Agilent Technologies

AIIM - Association for

Information and Image

Management

AIM Global

Air Conditioning Contractors

of America

Air Liauide

Air Movement and Control Association International Air-Conditioning, Heating and Refrigeration Institute

Airlines Reporting Corporation

Alabama Department of Forensic Sciences

Alabama Power Company

Alcatel-Lucent USA

Alcoa

Alert Logic, Inc.

Allegheny Technologies

Incorporated

Alliance Data Systems

Alliance for Telecommunications

Industry Solutions

Allied Tube and Conduit/

Electrical Division

Alstom Power, Inc.

Altera Corp

Altova, Inc.

The Aluminum Association, Inc.

Alyeska Pipeline Service

Company

AMADIS Inc

Amazon

AMC Institute

American Architectural

Manufacturers Association

American Association of Motor

Vehicle Administrators

American Association of

Physicists in Medicine

American Association of Radon

Scientist and Technologists

American Association of Textile

Chemists and Colorists

American Bankers Association

American Bearing

Manufacturers Association

American Board of Multiple

Specialties in Podiatry

American Boat and Yacht

Council

American Brush Manufacturers

Association

American Chemistry Council

American Composites

Manufacturers Association

American Concrete Institute

American Council of

Independent Laboratories

American Dental Association

American Express Information

Technology Department

American Express Travel

Related Services Company,

American Fence Association

American Forest and Paper

Association

American Gas Association

American Gear Manufacturers

Association

American Glovebox Society

American Health Information

Management Association

American Imaging

Management

American Institute of

Aeronautics and Astronautics

American Institute of Baking American Institute of Steel

Construction

American International Group,

American Iron and Steel

Institute

American Ladder Institute

American Nuclear Society

American Nurses Association

American Oil Chemists Society

American Optometric Association

American Orthotic and

Prosthetic Association

American Petroleum Institute

American Society for Clinical

Pathology American Society for

Nondestructive Testing

American Society for Quality

American Society of

Agricultural and Biological

Engineers

American Society of Baking

American Society of Civil

Engineers

American Society of Crime

Laboratory Directors

American Society of Landscape

Architects

American Society of

Mechanical Engineers

American Society of Plumbing

Engineers

American Society of Safety

Engineers

American Type Culture

Collection American Water Works

Association

American Welding Society

American Wind Energy

Association

American Wood Council

American Wood Protection Association

AmericanHort

AmSpec LLC

AOAC International

APA - The Engineered Wood

Association APCO International -

Association of Public Safety

Communications Officials International

APPA - Leadership in

Educational Facilities Apparatus, Inc.

Apple, Inc.

Appvion

AQS Management Systems,

Archer Daniels Midland

Company

Architectural Doors Factory

The Boeing Company



Architectural Woodwork Institute ARMA International Armstrong World Industries, Inc. The Art and Creative Materials Institute Inc Artisan Partners LP **ARUP** Laboratories Ashland, Inc. ASHRAE ASIS International ASQ National Accreditation Board Associated Air Balance Council Associated Builders and Contractors Associated Laboratories Inc. Association for Challenge Course Technology The Association for Packaging and Processing Technologies Association for Rubber Products Manufacturers Association for the Advancement of Medical Instrumentation Association of Commercial **Diving Educators** Association of Energy Engineers Association of Equipment Manufacturers Association of Home Appliance Manufacturers Association of Home **Equipment Educators** The Association of International Product Marketing and Management Association of Pool and Spa Professionals Association of Strategic Alliance Professionals Assurant Corporation **ASTM** International Atlas Lighting Products, Inc.

Australian Pipeline Valve

Auto Glass Safety Council

Automation Solutions of America Automotive Industry Action Group Automotive Lift Institute Autonomous Solutions Inc. Avanade Inc Avon Protection Systems

AWS Truepower, LLC

В

B11 Standards Inc. The Babcock and Wilcox Company Babcock Canada Baccus Global Baker and McKenzie Global Service Baltimore Police Department Bank of America Bank of Hawaii Banner Engineering Barrick Gold Corporation Barry Wehmiller Companies, Inc. Bashlin Industries, Inc. Battery Council International Bausch and Lomb Incorporated BBA Aviation USA, Inc. BD Bel Fuse Inc. Bellino Srl Benedictine University Bentley Systems Incorporated Benz Research and Development **BIC** Corporation

BICSI, Inc.

BIFMA International

Bio-Rad Laboratories

Corporation

System

Management

Bison Gear and Engineering

Black and Veatch Special

Projects Corporation

BlackBerry Corporation **BMG** Quality Management

BNY Mellon - Information Risk

Bonneville Power Administration Booz Allen Hamilton Boss Holdings, Inc. Bottom Line Loss Control Bridgers and Paxton Consulting Engineers Bridgestone Bandag, LLC Brightline CPAs and Associates, Inc. Broadridge Financial Solutions BroadSoft, Inc. Broan-Nu Tone LLC **Broward Sheriff Office** Crime Lab Brown Stove Works Browning BSI Group America Inc. **Builders Hardware** Manufacturers Association **Building Owners and Managers** Association International **Building Performance Institute Building Professionals Quality** Institute, Inc. **Bulk Handling Systems Butte-Glenn Community** College C

Cadence Design Systems, Inc. California Independent System Operator Corporation California Lottery California State University -Office of the Chancellor Cannondale Sports Unlimited Canon USA Inc. The Capital Group Companies Caradigm USA LLC Cargill Inc. Caribbean Crane Inspection and Certification Bureau, Inc. The Carpet and Rug Institute Carter Machinery Company, Inc.

CACI International, Inc.

Cascade Microtech Cast Iron Soil Pipe Institute Castle Worldwide Caterpillar Inc. CDL Research and Development Group, LLC CedarCrestone, Inc. The Center for Responsible Enterprise and Trade Center Point Energy Central Station Alarm Association CERA C-Cure Co., Ltd. Certified Automotive Parts Association **CGFNS** International CH2M HILL - NBG The Chamberlain Group, Inc. Channellock Inc Charleston Area Medical Center Chelan County Power The Chubb Corporation Ciber, Inc. Ciena Corporation Cisco Systems, Inc. Citigroup Technology Inc. City of Grand Rapids Classic Industries The Clearing House Clinical and Laboratory Standards Institute Cloverdale Equipment Co. Clydesdale Consulting CM Services, Inc. CNA Coachella Valley Water District College of American **Pathologists** Colorado Bureau of Investigation Columbus McKinnon

Casaba Security

Corporation

Combe Incorporated

Commission on Accreditation

Commission on Accreditation of Medical Transport Systems

of Ambulance Services

Comau Inc.





Commissioning Agents Inc. Commonwealth of Massachusetts CommVault Systems Inc. Compassion International ComplianceSigns Composite Panel Association Compressed Air and Gas Institute Compressed Gas Association Computer Science Corporation Computershare Inc. ComRent International Concrete Reinforcing Steel Institute Connections IT Services LLC Connector Manufacturing Co. Consumer Electronics Association Consumer Federation of America Consumers Union of the United States, Inc. ContiTech Contract Pharmaceuticals Limited Canada Contreras Legal Strategy LLC Conveyor Equipment Manufacturers Association Cool Roof Rating Council Cornell University -Environmental Health and Safety Corning Incorporated Corrosion Monitoring Services CorrPro Companies Inc. CoServ Cotterman Company Cotton Incorporated Council of American Survey Research Organizations Covance Inc. Crane Inspection and

CSST - Centre de Documentation Cushman and Wakefield Inc. Custom Protect Ear, Inc. CVS Caremark Corporation Cypress Semiconductor Corp.



Dade Moeller and Associates Decision Sciences International Corporation

Deere and Company

Dell Inc.

Delmarva Foundation Inc.

Deloitte and Touche

Delphi Automotive Systems,

Delta Dental of California

Dental Trade Alliance

Design Chain Associates, LLC

Detector Electronics Corp.

Diageo

Diageo Americas

DICKEY-john Corporation

Diesslin and Associates Inc.

Dimensional Metrology

Standards Consortium, Inc.

Discover Financial Services

Diversified Inspections/ITL

Division 9 Commercial, Inc.

Document Center Inc.

The Doe Run Company

Dolby Laboratories Inc.

Donaldson Company, Inc.

Door and Access Systems

Manufacturers Association

Dow Corning Corporation

DPI Laboratory (Dongguan)

Limited DQS (Pty) Ltd.

DRI International, Inc.

Duke Energy

Dun and Bradstreet

DuPont Engineering

Dynabrade, Inc.

DynCorp International Dynex/Rivett Inc.

Е

E. D. Bullard Company Early Warning Services Eastman Kodak Company **Eaton Corporation ECC** Corporation **ECCMA** Ecore International

Edison Electric Institute Educational Testing Service EHealth Data Solutions, LLC

EIFS Industry Members Association

Eiko, Ltd.

Electric Power Research

Institute

Electrical Apparatus Service

Association

Electronic Components

Industry Association

Electronic Security Association

Electroswitch Corporation

Elite Electronic Engineering Inc.

Emblem Health

EMC Corporation

Emergency Management

Accreditation Program

Emerson Electric Co.

Emser Tile LLC

EMSL Analytical, Inc.

Encore Wire Corporation

Energistics Consortium

Energy Solutions Inc.

Enfield Technologies

Engineering Automation

Technology Limited

Enviro-Management and

Research, Inc.

Environ International Corp.

EOS/ESD Association, Inc.

Eracent, Inc.

Ergon Inc.

Ericsson Inc.

Erie Indemnity Company

Ernst and Young

ESI

Essential Dental Systems European Institute for Export Compliance **Evonik Corporation Exelon Corporation** Experian

Express Calibration Services ExThera Medical Corporation Exxon Mobil Corporation

Factory Automation Systems Fairview Health Services

Family Farms Group

Family Health International

Faxitron Bioptics, LLC

FC Frost Ltd.

Fenestration Testing Lab, Inc.

The Fertilizer Institute

The Fiber Optic Association

Financial Information System

for California

Financial Services Technology

Consortium

First Environment, Inc.

FIS Global

Fisher-Price, Inc.

Flextronics

Florida Department of Law

Enforcement

Florida Hospital

Fluid Controls Institute

Flushmate

FM Approvals

Forsmark Kraftgrupp AB

Franklin Manufacturing Inc.

Frasca International

Freddie Mac

Freeport McMoRan Sierrita Inc.

Freescale Semiconductor Inc.

Fujitsu America, Inc.

Fulbright and Jaworski LLP

G

G5 Engineering Solutions Garmin International Gartner, Inc.

Certification Bureau

Crane Power Line Safety

Organization

CSA Group

Crane Institute Certification

Cross Bore Safety Association

CSI Telecommunications, Inc.



Geico Corporation Gemological Institute of America Gemtor Inc.

General Dynamics - Ordinance and Tactical Systems, Munition Services

General Electric Co.

General Mills

Genentech

Genome ID Group, LLC

Gentex Corporation

GeoEye

George Washington Institute of

Public Policy

Georgia Quick Start

Georgia Tech Energy and

Sustainability Services

Gesmer Updegrove LLP

GFS Chemicals, Inc.

Gilson Inc.

GL Noble Denton

Glazing Industry Secretariat

Global Engineering Documents

Global Information Assurance

Certification

Global Inventures, Inc.

Global Skills Exchange

Corporation

Globe Motors

GM Financial

Google Inc.

Grand Coulee Dam

Green Building Certification

The Green Building Initiative

Green Seal Inc.

GS 1 US

GTI Graphic Technology, Inc.

GTW Associates

Н

Hand Tools Institute

Hanger Inc.

Hardwood Plywood and

Veneer Association

Harger Lightning and

Grounding

Harris Health System

Harris IT Corp.

The Hartford

Health and Safety Institute

Health Integrity

Health Level Seven

Health Physics Society

Healthtronics

Helikon.net

Hemisphere GPS

Henry County Hospital

HERE Chicago

The Hewlett Packard Company

HIBCC

Hitachi Global Storage

Technologies

HMS

Hobart Brothers Company

Home Innovation Research Labs

Homewerks Worldwide, LLC

Honda RD

Hubbell Inc.

Human Factors and Ergonomic

Husky Energy Inc.

Hydraulic Institute



IB TEchnology Solutions, Inc.

IBM Corp.

ICC Evaluation Service, LLC

IDEXX Laboratories

IEDAC

IEEE

IHS Global Inc.

Illuminating Engineering

Society of North America

InCord, Ltd.

Indianapolis Power and

Light Co.

Indigo Biosystems, Inc.

Indoor Environmental

Industrial Fasteners Institute

Standards Organization

Industrial Heating Equipment

Association

Industrial Steel Drum Institute

Industrial Truck Standards

Development Foundation, Inc.

InfoComm International

Information Technology

Industry Council

Institute for Credentialing

Excellence

The Institute for Market

Transformation to

Sustainability

Institute of Environmental

Sciences and Technology

Institute of Inspection,

Cleaning and Restoration

Certification

Institute of International

Container Lessors

Institute of Nuclear Materials

Management

Insulated Cable Engineers

Association

Intel Corp.

Intelligent Transportation

Society of America

Interkal

International Academy of

Business and Financial

Management International Association

for Continuing Education

and Training

International Association of

Movers

International Board of

Standards

International Center for

Integrative Systems Inc.

International Code Council InterNational Committee for

Information Technology

Standards

International Council on

Systems Engineering

InterNational Electrical Testing

Association

International Facility

Management Association

International Institute of

Ammonia Refrigeration

International Kitchen Exhaust

Cleaning Association

International Light

Transportation Vehicle

Association, Inc.

International Paper

International Safe Transit

Association

International Safety Equipment

Association

International Sanitary Supply

Association

International Society of

Arboriculture

International Society of

Automation

International SOS Government

Services, Inc.

International Staple Nail and

International Window Cleaning

Association

Tool Association

Interpower Corporation

Interstate Renewable Energy Council, Inc.

Intertek

IntraLinks

Invertix Corporation

Investment Industry Regulatory

Organization of Canada

Iowa DCI Crime Laboratory IPC - Association Connecting

Electronics Industries

iRobot Corporation

Irrigation Association Islamic Society of North

America Itron, Inc.

J.C. Renfroe and Sons, Inc.

James Madison University

James McHugh Construction Co. Janssen Pharmaceuticals Inc.

JEDEC Solid State Technology Association

Jenner and Block LLC















National Association of

Manufacturers





Jessup Manufacturing Company JLG Industries Joint Committee on Standards for Educational Evaluation

K

K&S Associates, Inc. Kaiser Permanente Kavi Corporation Keenan and Associates Keller and Heckman LLP Keysight Technologies, Inc. Kimberly Clark Kinetico Incorporated Kipor Power Systems Kirk Key Interlock Company LLC Kitchen Cabinet Manufacturers Association Klein Tools Inc. Kreg Tool Company

The Label Printers Laboratory Accreditation Bureau Lapp Insulators LLC Laser Institute of America Laticrete International, Inc. Lear Corporation LED Roadway Lighting Ltd. Legg Mason Inc. Legrand - Electrical Wiring Systems Leonardo Academy LGI Forensic Engineering, P.C. Liberty Global Services B.V. Liberty Mutual Group Life Cycle Engineering, Inc. Lifecore Biomedical Lionbridge Capital, SAS LipoScience, Inc. LMS Group of Certification **Bodies** Logitech Long Beach Police Department Looking Glass Systems, LLC Los Angeles County Sheriffs

Lutron Electronics Co. Inc. Lymphology Association of North America

M

The M Companies

Magna Services Inc.

MA Mortenson

M J W Corporation Inc.

MagTek Inc. Main Street Checks Inc. Maine State Police Crime Laboratory Makita USA ManageMen, Inc. Mantenimiento and Construcciones S.A. Manufacturers Standardization Society Market Strategies International The Masonry Society Master Craft Industrial Equipment Matheson Tri-Gas Maximus Inc. Maxitrol Co. Mazak Corporation MC Miller Co. Inc. The McKiel Group McKinsey and Company Inc. Meadwestvaco Corp. Mechanical Power Transmission Association MedBiquitous Consortium Medical Alert Monitoring Association Medical Mutual of Ohio Medical University of South Carolina MedImmune LLC Mega Fortris Marketing, Inc. Memorial Medical Center of West Michigan Mercedes-Benz U.S. LLC Merck Research Laboratories Mercury Systems Inc. Messer Construction Co. MET Laboratories, Inc. Metal Hose Manufacturing Association

MetIsaw Systems Inc. Mettler Toledo Inc. МНІ Miami-Dade Police Department - Forensic Services Bureau Micron Technology Inc. Microsemi Analog Mixed Signal Microsoft MicroSurgical Technology Mid Central Energy Services Middle East Industrial Training Institute Miller Electric Manufacturing Co. Mine Safety Appliances Co. Minnesota Housing Minnesota State Colleges and Universities Mission Support Alliance, LLC Missouri State Highway Patrol Molex Moody's Corporation Motorola Mobility LLC Mount Airey Group, Inc. MSD Consumer Care, Inc. MsysCertification MTC Holding Corporation MVP Group International Myraqa, Inc.



N

NACE International

NASDAQ National Air Duct Cleaners Association National Aeronautics and Space Administration Headquarters National Archives and Records Administration National Association of Architectural Metal Manufacturers National Association of Consumer Agency Administrators

National Association of State Boating Law Administrators National Board of Boiler and Pressure Vessel Inspectors National Board of Surgical Technology and Surgical Assisting National Center for Competency Testing National Commission for the Certification of Crane Operators National Consumers League National Council of State Boards of Nursing National Council Prescription Drug Program National Electrical Contractors Association National Elevator Industry Inc. National Emergency Number Association National Environmental Balancing Bureau National Fenestration Rating Council National Fire Protection Association National Fire Sprinkler Association National Floor Safety Institute National Fluid Power Association National Grid National Ground Water Association National Information Standards Organization National Inspection Testing and Certification Corporation National Institute for Metalworking Skills National Marine Consultants National Marine Electronics Association National Personal Protective

Technology Lab - NIOSH

Department



National Pork Producers Council National Propane Gas Association National Renewable Energy Laboratory National Restaurant Association National Ski Areas Association National Trappers Association National Waste and Recycling Association The National Windshield Repair Association NCSL International The NELAC Institute NEMA - The Association of Electrical Equipment and Medical Imaging Manufacturers Netflix **NETGEAR** New York City Transit Newell Rubbermaid Nidec Minster Corporation Nike IHM Nike, Inc.

NOCSAE North America Accreditation Board North American Electric Reliability Corporation North American Energy Standards Board North American Laminate

Flooring Association North American Security Products Organization North Carolina Department of Labor

Northstar/GFS - Financial

Solutions Group Northwestern University -Center for Technology and Innovation Management NOTS Logistics, LLC Novozymes North America NPES - The Association

for Suppliers of Printing, Publishing and Converting **Technologies**

NSF International Nuclear Energy Institute Nuclear Information and Records Management Association Nuveen Investments Holdings, **NVIDIA** Corporation

NW Natural

NYSE Euronext

 \bigcirc

OASIS O'Brien and Gere Ohio State University - Center on Educational Training for Employment Oklahoma State University Oksala Consulting, LLC OmegaFlex, Inc. OnePointe Solutions Open Source Electronic Health Record Alliance, Inc. Open Text Corporation Optics and Electro-Optics Standards Council Optum Health - A United Health Company Oracle Orbis Corporation Oregon State Police Forensic Orion Standards, LLC Orrick, Herrington and Sutcliffe Orthofix Oshkosh Corporation Outdoor Power Equipment Institute

Р

P.I.P.E. **PACCAR** Pall Life Sciences Panama Canal Authority Panasonic Avionics Parametric Technology Corporation Parkview Health System, Inc.

Partners Healthcare System The Partnership for Quality Medical Donations PCI Security Standards Council PCL Alverno PCTEST Engineering Lab Inc. Pearson VUE Peerless Chain Company Penford Products Company People's United Bank **PEPCO** PepsiCo Inc. Personal Care Products Council Pfizer Inc. PG&F

Philips

Phoenix Contact Inc.

Phoenix Police Crime Lab

Pilz Automation Safety LP Pinnacle USA, Inc. Pinova, Inc. Pioneer Hi-Bred International, Piping Engineering LLC PJM Interconnection LLC PLASA North America Plastic Pipe and Fittings Association Polo Ralph Lauren Portable Generator Manufacturers Association Portable Lights American Trade Organization Portable Sanitation Association International

Portwest LLC Powell Industries, Inc. Power Tool Institute PowerDMS, Inc. PowerServices, Inc. PPL Services Corporation Precast/Prestressed Concrete Institute Presbyterian Healthcare

Portland Cement Association

Services Price Waterhouse Coopers Prince Castle Principle Info-Tech PRN Ergonomic Service

Process Specialties, Inc. Professional Electrical Apparatus Recyclers League Professional Examination Service Professional Ropes Course Association Professional Testing (EMI), Inc. Professional Testing Inc. Progressive Casualty Insurance Company Project Management Institute Prometric Providence Health and Services

Q

Putnam Plastics Corporation

QEI Engineers, Inc. QHSE International Group QUALCOMM Incorporated Qualitrol LLC Quality Utility Equipment Service Testing Quick Mount PV

R.P. Stone Consulting, Inc. Radiological Society of North America Ramona Research, Inc. Rapid7 LLC Raven Industries, Inc. Raveneve Raydon Corporation RBG Inc. Recreation Vehicle Industry Association Recreational Off-Highway Vehicle Association Recreational Scuba Training Council Rehabilitation Engineering and Assistive Technology Society of North America Remanufacturing Industries Council Renegade Fleet Residential Energy Services

Network, Inc.

Resilient Floor Covering Institute Retractable Technologies, Inc. Richland County Sheriff Department Forensic Lab Ring Power Rio Tinto Risk and Insurance Management Society Inc. **RMS** Robotic Industries Association Roche Rockwell Automation Rolling Plains Memorial Hospital Roofing Industry Alliance for **Progress** Ross Engineering Corp. The RSR Company RTI International Rubber Manufacturers Association Russell Marketing Research, Inc.



SAE International Safe Ocean Service Inc. Safety Equipment Institute Safran Aerospace Composites Sample Solutions LLC San Diego Gas and Electric Company San Francisco Public Utilities Commission San Jacinto Methodist Hospital San Jose State University San Juan Regional Medical Center SanDisk Corporation Santa Clara County Crime Lab Sapa Extrusions Inc. SAS Institute, Inc. Satake USA Scaffold and Access Industry

Scaffolding Shoring and Forming Institute Schaefer Associates Schlumberger Schneider Electric Schweitzer Engineering Laboratories Seagate Technology Sechan Electronics, Inc. Secured Packet, Inc. Security Industry Association Sensors Safety Product, Inc. SES - The Society for Standards Professionals SEW-Eurodrive Inc Sharf and Associates Sheet Metal and Air Conditioning Contractors' National Association Shire Human Genetic **Therapies** Shock Doctor Inc. Showa Best Glove Sidra Medical and Research Center Siemens USA The Siemon Company Sigala Industrial and Mechanical Contracting, Ltd. Simon Institute Singhal and Company, Inc. Sirius XM Radio Inc. SiteMaster Sixty Eight Research Skadden, Arps, Slate, Meagher and Flom LLP SlipNOT Metal Safety Flooring Society for Human Resource Management Society for Imaging Science and Technology Society for Laboratory Automation and Screening

Society for Maintenance and

Reliability Professionals

The Society for Protective

Society for Technical

Coatings

Excellence

Society Insurance

Society of Allied Weight Engineers, Inc. Society of Cable Telecommunication Engineers Society of Motion Picture and Television Engineers The Society of the Plastics Industry, Inc. Solopower Systems Inc. Sony Electronics Inc. Southern Research Institute Southern Weaving Company Southwest Airlines Southwest Safety Training Alliance, Inc. SpanSet Inc. Specialty Coffee Association of America Specialty Vehicle Institute of America Spokane Teachers Credit Union Sporting Arms and Ammunition Manufacturers Institute Spraying Systems Co. SPRI, Inc. Spring Manufacturers Institute Staatsolie Maatschappij Standards Strategies, LLC Stanley Black and Decker Starkey Mortgage State Auto State Compensation Insurance State of Connecticut - Divison of Scientific Services State of Hawaii - Department of Labor and Industrial Relations State of New Mexico -Intelligent Transportation Systems Bureau State of Oregon

State of Tennessee

Steel Door Institute

Steel Joist Institute

Steelcase Inc.

Sterigenics

Steel Deck Institute, Inc.

STG Inc. Structural Building Components Association Sun Hydraulics Corporation Sunglass Association of America Inc. Sunset Technology Inc. Super Anchor Safety Superior Industries International, Inc. Sustainability Accounting Standards Board Sustainable Electronics Recycling International Sustainable Forestry Initiative, Inc. SVI International, Inc. SWIFT Inc Synaptronics Synopsys Inc. Systems Integration Specialists Company Т T.A.P.P.I. Target Corporation Taylor Machine Works, Inc.

Telecommunications Industry Association Teledyne MEC **TELUS** Temtco Steel Texas Department of Insurance Texas Instruments Incorporated Textile Care Allied Trades Association Theranos, Inc. Thermo Fisher Scientific Thermon Manufacturing Co Thomson Reuters – Techstreet TiePoint Engineering, PC Tile Council of North America, Inc. Time Manufacturing Co. Timken Co. Tire and Rim Association, Inc. Titan Supply LP Titan Tire Inc. **TMEIC**

Association























Tobacco Science Research Conference Toro Co.

Toy Industry Association, Inc. Toyota Engineering

Transcat, Inc.

Travelport LP

Tree Care Industry Association

Tricam Industries

Trijicon, Inc.

Trimble Navigation Ltd.

Truss Plate Institute

TSI Incorporated

Tufts Associated Health Plans,

Inc

TUV Rheinland of North

America, Inc.

TUV Rheinland SZ

TUV SUD America Inc.

TW Cable



UCB Inc UL DQS Inc.

Ultra Armoring LLC

UNCIA - Vorahsur S.R.L.

Underwriters Laboratories Inc.

Unified Abrasives

Manufacturers Association

UniGroup, Inc.

Unilife Medical Solutions, Inc.

Union Pacific Railroad

United Association of

Journeymen and Apprentices

of the Plumbing and Pipe

Fitting Industry of the United

States and Canada

United Network for Organ

Sharing

United Services Automobile

Association

United Technologies

Corporation

Universal City Studios, LLC

University of California

University of Michigan

University of New Hampshire

University of North Carolina

University of North Texas

System

University of South Carolina

The University of Texas Medical

Branch at Galveston

University of Wisconsin -

University of Virginia

Madison

Unum Group

UP Systems Inc.

UPM Raflatac, Inc.

Upper Mohawk, Inc.

Urban Integrated Solutions Inc.

Urschel Laboratories Inc.

U.S. Access Board

U.S. Centers for Disease

Control and Prevention

U.S. Centers for Medicare and

Medicaid Services

U.S. Coast Guard D.C.

U.S. Consumer Product Safety

Commission

U.S. Cutting Tool Institute

U.S. Department of Agriculture

U.S. Department of Agriculture

- Agricultural Marketing

Services

U.S. Department of Agriculture

- Animal and Plant Health

Inspection Service

U.S. Department of Commerce

- National Institute of

Standards and Technology

U.S. Department of Defense

U.S. Department of Energy -

U.S. Department of Homeland

Security

U.S. Department of Homeland

Security - Office of **Emergency Communications**

U.S. Department of Justice -

Antitrust Division

U.S. Department of Justice -

Bureau of Alcohol, Tobacco,

Firearms and Explosives

U.S. Department of Justice

- Federal Bureau of Investigation

U.S. Department of the Interior

- U.S. Geological Survey

U.S. Department of

Transportation - Maritime

Administration

U.S. Department of

Transportation - Research

and Innovative Technology

Administration

U.S. Department of Veterans

U.S. EMC Standards

Corporation

U.S. Environmental Protection

Agency

U.S. Federal Housing Finance

Agency

U.S. Federal Trade Commission

U.S. Food and Drug

Administration

U.S. Green Building Council

U.S. Millennium Challenge

Corporation

U.S. Pharmacopeia

U.S. Postal Inspection Service -

Forensic Laboratory Services

U.S. Securities and Exchange

Commission Utility Variable Generation

Integration Group





Valley View Corporation

Van Beest Verify

Verizon Business

Vibration Institute

Virginia Department of

Forensic Science

Virginia Department of

Labor and Industry Virtual, Inc.

VIS Engineering

The Vision Council

Vitali Basiourski VMEBus International Trade

Association

VMWare VTM Group

W

W.T. Storey Inc.

Walt Disney World -

Worldwide Safety and

Accessibility

Water Quality Association

Watson Pharmaceuticals

Webtrends

Weld Tooling Corp.

Wells Fargo Bank

Werner Co.

Western Governors

University

Western Municipal Water

District

WEXCO International Corp.

Whirlpool Corporation

Will-Burt Company

William Frick and Company

Wilson, Ihrig and Associates, Inc.

Window and Door

Manufacturers Association

Window Covering Manufacturers Association

Wood Machinery

Manufacturers of America Woodhead Software and

Electronics

Woodworking Machinery

Industry Association

The World Bank Group World Millwork Alliance

World Wide Technology, Inc. Wyndham Hotel Group

XYZ

Xerox Corporation

Xilinx Inc.

Young Living Essential Oils

Zeineddin ZigBee Alliance

Zodiac Inflight Innovations Zone Safe Solutions, Inc.

ZPower, LLC





BOARD OF DIRECTORS



Chair (JANUARY 2015 -) Mr. Kevan P. Lawlor President and CEO, NSF International



Interim Chair (MAY - DEC 2014) Vice Chair (JANUARY 2015 -) Ms. Mary H. Saunders Associate Director, Management Resources, National Institute of Standards and Technology



Mr. GP Russ Chaney CEO, IAPMO



Vice Chair Dr. Mary C. McKiel President and CEO, The McKiel Group



Vice Chair Mr. David L. Miller Director, Standards, American Petroleum Institute



Immediate Past Chair Mr. Arthur E. Cote, P.E. **Executive Vice** President and Chief Engineer, retired, National Fire Protection Association

Ms. Monica Barone Senior Legal Counsel, Qualcomm

Mr. Dan Bart President and CEO, Valley View Corporation

Mr. William Berger Managing Director, Standards, ASME

Dr. Keith Bird Senior Policy Fellow for Workforce and Postsecondary Education, Corporation for a Skilled Workforce

Mr. Colin B. Church Voluntary Standards Coordinator, Office of the Executive Director, U.S. Consumer **Product Safety** Commission

Mr. Richard Church Chairman, **CM Services**

CDR Scott A. Colburn Director, Standards Program, Center for Devices and Radiological Health, U.S. Food and Drug Administration

Ms. Nancy A. Cowles Executive Director, Kids in Danger

Dr. Stephen Crawford Research Professor, George Washington Institute of Public Policy, George Washington University

Dr. Donald R. Deutsch Vice President, Chief Standards Officer, Oracle

Dr. Richard J. **Forselius** Program Leader, Design for Environment and Safety Program, Sikorsky Aircraft Company/United Technologies Corp.

Ms. Patricia A. Gleason President, Safety **Equipment Institute**

Ms. Sally Greenberg Executive Director. National Consumers League

Dr. Paul J. Hearty Vice President, Technology Standards Office, Sony Electronics, Inc. Ms. Laura E. Hitchcock Senior Standards Specialist and Corporate Project Manager for External Standards Management, Strategy, and Policy, The Boeing Company

Dr. Konstantinos Karachalios Managing Director, **IEEE Standards** Association

Ms. Mary K. Logan President, Association for the Advancement of Medical Instrumentation

Mr. Edward M. Manns Manager, Aerospace Standards, SAE International

Ms. Amy Marasco General Manager, Standards Strategy, Microsoft Corporation

Mr. James E. Matthews, III Director, Technical Standards and Standards Policy, Corning Incorporated Mr. Joseph M. McGuire President, Association of Home Appliance Manufacturers

Mr. Alexander McMillan Consultant. Rockwell Automation

Ms. Rae McQuade President, North American Energy Standards Board

Ms. Susan Miller President and CEO, Alliance for Telecommunications Industry Solutions, Inc.

Mr. Earl Nied Program Director of Standards and IPR, Intel Corporation

Ms. Luann Ochs Senior Vice President, Operations, Clinical and Laboratory Standards Institute

Mr. Philip M. Piqueira Consultant, Underwriters Laboratories Inc.

Ms. Claire Ramspeck Director of Technology, **ASHRAE**

Dr. Urvashi Rangan Director, Consumer Safety and Sustainability Group, Consumer Reports

Dr. Dan Roley Standards Manager, Caterpillar Inc.

Mr. Gregory E. Saunders Director, Defense Standardization Program Office, U.S. Department of Defense

Ms. Jana Schey Vice President, Operations, Energistics Consortium

Mr. Clark Silcox, General Counsel, NEMA

Ms. Sharon K. Stanford Director, Department of Standards Administration, American Dental Association

Mr. Paris Stavrianidis General Manager, FM Approvals

Mr. James A. Thomas President, ASTM International

Ms. Kathleen A. Thuner National Association of Consumer Agency Administrators (representing)

Mr. Andrew Updegrove Partner, Gesmer Updegrove LLP

Ms. Rachel Weintraub Legislative Director and Senior Counsel, Consumer Federation of America

Mr. Tim West Engineering Manager, John Deere

Mr. Robert A. Williams, II Vice President, Standards, Underwriters Laboratories Inc.

Dr. Cynthia D. Woodley Vice President and Lead Psychometrician, Professional Testing, Inc.



SENIOR MANAGEMENT TEAM

Mr. S. Joe Bhatia President and Chief Executive Officer

Ms. Frances E. Schrotter Senior Vice President and Chief Operating Officer

Mr. Scott Cooper Vice President, Government Relations Ms. Patricia A. Griffin Vice President and General Counsel

Mr. George Gulla Vice President, Publications Sales and Membership

Mr. Lane Hallenbeck Vice President, Accreditation Services Ms. Margaret Jensen Vice President, Finance and Administration, and Chief Financial Officer

Mr. Michael Petosa Vice President, Information Technology

Mr. Joseph Tretler Jr. Vice President, International Policy

HEADQUARTERS

1899 L Street, NW Eleventh Floor Washington, DC 20036 202.293.8020

Primary functions in this office include:

- Office of the President and CEO
- Accreditation Services for Product and Personnel Certification Bodies, Greenhouse Gas Validation/Verification Bodies, Certificate Issuers, and Eco-labeling and Environmental Declaration Certification Bodies
- International and Regional Policy Programs
- International Standards Facilitation Programs
- Government Relations Program
- Membership Services
- Workcred

NEW YORK OFFICE

25 West 43rd Street Fourth Floor New York, NY 10036 212.642.4900

Primary functions in this office include:

- Administrative Operations
- American National Standards and ANSI-Accredited Standards Developer Programs
- Domestic and International Standards Facilitation Programs
- Publication Sales
- Membership Services

WHAT IS ANSI?

The American National Standards Institute (ANSI) is a private, non-profit organization that administers and coordinates the U.S. voluntary standards and conformity assessment system. Founded in 1918, the Institute works in close collaboration with stakeholders from industry and government to identify and develop standards and conformance–based solutions to national and global priorities.

Together, standards and the conformity assessment measures that ensure their effective use directly impact more than 80% of global trade – or over \$3 trillion annually – by helping to increase efficiency, open markets, and reduce costs. And ANSI is the U.S. leader in fostering that potential for the benefit of businesses across every industry and consumers around the world. ANSI is not itself a standards developing organization. Rather, the Institute oversees

the development and use of thousands of standards and guidelines by accrediting the procedures of standards developers and approving their documents as American National Standards. As an accreditation body, the Institute assesses the competence of these organizations – as well as conformity assessment bodies in a variety of disciplines – in assuring marketplace trust and confidence that goods and services meet standards' requirements.

Representing the diverse interests of more than 125,000 companies and organizations and 3.5 million professionals, ANSI provides a neutral forum for collaboration between the private and public sectors. ANSI empowers organizations to strengthen their position in the global economy, while helping to assure the safety and health of consumers and the protection of the environment.

