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**Sent:** Monday, November 11, 2019 2:28 PM  
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**Subject:** my comment to the proposed 2020 ExSC Operating Procedures

Hello,

Below please find my comments and proposal to the 2020 ExSC draft Operating Procedure out for comment till November 11, 2019.

Thank you for the consideration.

Hung Ling  
Nokia USA

Four comments on the "Operating Procedures of the ANSI Executive Standards Council" (Hung Ling, Nokia USA)

A. In the existing version under Section 4 "Officers", it is stated that:

**"In addition, the ExSC shall be composed of representatives of organization members, company members, government members, members of the Consumer Interest Council, and members-at-large. An attempt shall be made to have at least two members, with a maximum of six members, in each category. The ExSC shall strive to a balance of representation among the category to the extent possible. However, in no case shall the membership of the ExSC be greater than 21."**

The above text that governs the balance and overall membership in the ExSC is being deleted from the 2020 version. This text is extremely important in eliciting the requirement of balance and representation across all ANSI member categories in an important Program Oversight Committee. So its deletion is highly unusual and regrettable. We strongly urge and must request that this language be added back to under Section 2 of the proposed 2020 version "ExSC Membership and Membership Rights" as paragraph 2.

B. Under Section 2, it is stated in the second paragraph that

**"Except as otherwise delegated by the Board, members of the ExSC shall be nominated by ExSC voting members and appointed by ..."**

It is highly unusual in any committee (and indeed in any organization) that only the existing voting members can nominate voting members of the subsequent class. This does not purport to the concept of openness and balance and will certainly perpetuate the make-up of ExSC membership with little likelihood of introducing new blood and ideas into the ExSC. (Note that this is different from nominating ExSC leadership by/from the ExSC voting membership.) We request that this limitation be stricken from the 2020 version and replaced by:

**“In any year in which the term of current members of the ExSC is to expire, the ExSC shall follow the nomination and election procedure stated in Section 5.”**

- C. With our proposal, the first three paragraphs of Section 2 “ExSC Membership and Membership Rights” should now read as:

“The requirements for membership and the officers of the ExSC are provided in the ANSI By-laws. The members of the ExSC shall, in that capacity, act as fiduciaries to ANSI and shall act in the best interest of ANSI. The members of the EXSC shall also abide by ANSI’s Conflict of Interest and Related Party Transaction Policy, as well as, the ANSI Code of Conduct and these Operating Procedures.

In addition, the ExSC shall be composed of representatives of organization members, company members, government members, members of the Consumer Interest Council, and members-at-large. An attempt shall be made to have at least two members, with a maximum of six members, in each category. The ExSC shall strive to a balance of representation among the category to the extent possible. However, in no case shall the membership of the ExSC be greater than 21.

In any year in which the term of current members of the ExSC is to expire, the ExSC shall follow the nomination and election procedure stated in Section 5.

Membership in ANSI by the entity with which the Member is affiliated shall be a prerequisite ....”

- D. It is not clear to me, as a voting member of the IPC, NPC and IPRPC that I have received any request to recommend candidates for the ExSC in past or current years while I get yearly request to nominate candidates to the policy committees. So it is important to follow the nomination process where it is stated in Section 5:

“Recommendations for ExSC membership shall be open to any reasonable sources. Recommendations may be requested from appropriate ANSI committees, forums and advisory groups. All recommendations shall be referred to the ExSC Nominating Committee for consideration.”

Given that ANSI has 790 company members and 350 organization members (even smaller number of ASDs), the representation on the ExSC is weighted heavily towards ASDs and under-represented by company members. As company members are the constituents and technical contributors to the ASDs, they have strong stakes in the outcome and decisions of the ExSC. I would appreciate an explanation why this imbalance in representation exists and will likely to persist unless there is a conscientious effort by ANSI to make correction. (There is certainly a violation in the past of the rule of “...with a maximum of six members, in each category.”)