**From:** j.gorman@ieee.org [mailto:j.gorman@ieee.org]   
**Sent:** Monday, December 06, 2010 3:43 PM  
**To:** PSA Department  
**Cc:** Joe Bhatia; Anne Caldas; David L. Ringle; Yvette Ho-Sang; Richard H. Hulett  
**Subject:** ANSI proposed procedural revisions ? ExSC 8096

Dear Anne:   
  
Please accept this as an interim comment from the IEEE Standards Association:   
  
We find the matters of duplication, harmonization, and conflict to require a very different venue for discussion and resolution than is provided by the circulation of a draft policy, receipt of comments, amalgamation of those comments, and then a final vetting and vote. These three matters and any others closely related to them get to the very heart of a competitive market environment. The SDOs that find themselves facing potential conflicts, duplication, etc., have a myriad of opportunities to consider collaboration and cooperation, and also must confront deep challenges associated with organization-type, industry factions, and additional and considerable external pressures from non-US-based organizations, governments in general, and more.   
  
It might be useful for the ANSI staff to provide commenters with instances of identified conflicts and related matters.   
  
I suggest that the organizations that express comparable concerns gather to engage in further discussion on this important subject. I personally would be very willing to participate in such an effort both in person and by phone as necessary.   
  
Thank you.   
Best,   
Judy Gorman