INTERNATIONAL ELECTROTECHNICAL COMMISSION

COUNCIL BOARD (CB)

SUBJECT
Confirmed decisions taken at the 2021-01-27 Council Board extraordinary online meeting

CB DECISION 2021/001

IEC Masterplan implementation

The Council Board supported the recommendations from the CB TF on Masterplan implementation and agreed to request that each leading entity submit a one-off 1-page feedback to the Central Office by mid-February 2021 that summarizes what has been completed, what should be completed, and what will not be completed regarding its implementation deliverables in the Masterplan Implementation Plan.

CB thanked the CB TF on Masterplan implementation for their review and disbanded the TF.

CB DECISION 2021/002

IEC Strategic Plan Task Force

Council Board agreed to:

- Establish a Strategic Plan Task Force (SPTF)
- Appoint Jo Cops as Chair of the SPTF, and
- Ask the General Secretary to coordinate the membership as follows:
  - appointed CB members (3),
  - NC members (3, with at least 1 Group A and 1 non-Group A),
  - a CAB member (1),
  - a MSB member (1),
  - a SMB member (1),
  - the IEC General Secretary & CEO.

Council Board requested the SPTF to:

- Propose a process to develop the Strategic Plan taking into account the recommendations from the CB TF on Masterplan implementation,
- Propose IEC future strategic objectives, considering the topics highlighted in CB document CB/1172/R including SMB work on Digital Transformation and SDGs,
- Directly engage leading entities from the beginning of planning towards the final development of the new Strategic Plan, resulting in the creation of an Operational Plan for the leading entities,
• Apply the bottom-up process recommended by the CB TF on Masterplan Implementation regarding the creation of an Operational Plan, and
• Develop a common methodology, in collaboration with the Finance Committee, during the top-down process to link the strategic and operational plans with the financial plan, in order to gain an improved financial outlook and to enable budgeting and forecasting of the implications of strategic and operational decisions.

**CB DECISION 2021/003**

**Future Strategic Plan and Operational Plan review**

Council Board supported the recommendations from the CB TF on Masterplan implementation regarding the review of the future Strategic Plan and Operational Plan and decided to:

- Request annual recurring updates on the Operational Plans from each leading entity, through the use of Key Performance Indicators,
- Undertake a total review of the Strategic Plan each year, to serve as a candid evaluation, thus ensuring that the Plan is living up to the expectations and intent of the organization, and
- Hold a focused Council Board meeting every year on the topic of Strategy, which would include the reviews of the Strategic Plan and Operational Plans.

**CB DECISION 2021/004**

**New Revenue Generation**

Council Board commended NRG for the excellent work completed in a short timeframe and decided to extend the mandate of the Advisory Group for a further two years to finalize the implementation of the four projects and explore the potential of additional projects, and to report its conclusions and recommendations to CB by end-2022.

CB supported the request for the allocation of resources to be made in 2021 for the projects, as detailed in document CB/1171/R, in addition to developing product marketing support, with recurring monitoring in place.

CB requested that NRG present to the Finance Committee its anticipated needs for the 2022 budget, subject to CB support for any additional projects.

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