



*American National Standards Institute*

COLLABORATIVE  
STANDARDIZATION SOLUTIONS  
FOR A STRONG NATION  
AND A SAFER WORLD

**ANNUAL REPORT 2015-2016**

# ANNUAL REPORT 2015-2016



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# COLLABORATIVE

## STANDARDIZATION SOLUTIONS FOR A STRONG NATION AND A SAFER WORLD

Today's increasingly digital form of globalization has opened up ever-changing business growth opportunities – not just for large multinational corporations, but also for smaller companies and start-ups, developing countries, and billions of individuals worldwide. While these changes enable a proliferation of new products, services, systems, and even whole industry sectors, they also demand strategic standardization to ensure quality, safety, and economic stability. And they demand that the public and private sectors work collaboratively to ensure U.S. interests gain the advantages, mitigate the challenges, and develop strategic approaches so that the standardization community can respond to changing needs.

The spectrum of colors across this 2015-16 Annual Report represents the diverse but harmonious contributors that make up our nation's dynamic standards and conformance system. As the coordinator and voice of the system, the American National Standards Institute (ANSI) is proud to highlight its recent achievements – in collaboration with members, partners, and thousands of dedicated individual contributors – in bringing about flexible, cross-sector solutions for an array of national and global priorities. Alone, each organization, activity, or interest group has a key role and its own unique accomplishments. But together they create an even greater impact – to influence the global market opportunities fueling U.S. business and job growth, enhance quality of life of all citizens, and drive the development of powerful standardization solutions for a strong nation and a safer world.



**Kevan P. Lawlor**  
**Chair of the Board**

In my second year as chair of the ANSI Board of Directors, I've had the pleasure of gaining an even broader perspective on the prodigious activity undertaken by ANSI, its members, and partners, on behalf of the entire U.S. standardization community. And while those activities impact nearly every industry, technology area, and segment of society, one area of increasing focus for our members and stakeholders is the services sector.

Services are tremendous contributors to the global economy – an estimated 78% or \$10.3 trillion of the U.S. GDP. And while the services sector is quite diverse, from utilities, IT, healthcare, and finance to education, tourism, food service, and retail, ANSI has reached out to these diverse industry areas and concluded that there are great opportunities for our community to help service providers understand what standards and conformity assessment can do for them.

We started this work with a conference in fall 2015 that focused on the needs and priority issues of various service providers to gauge how standardization may help their businesses, and where there are opportunities for strategic work. And with the help of valuable input from our members and the guidance of a Board Task Group on the subject, ANSI has developed a Service Sector Initiative as a long-term strategy that formally establishes standardization for all aspects of the service economy as an immediate and growing priority for the Institute.

We need to make sure that we have a compelling value proposition for service providers. Many of them have a limited understanding of standards and conformity assessment, so education and outreach are vital, and we've made some great progress there already. Hopefully you've seen our webpage, [www.ansi.org/services](http://www.ansi.org/services), which houses a growing set of resources for communicating the value of standards and conformance to service providers, including several popular posters, news articles, videos, and links to other standardization organizations' services-oriented resources.

And we're continuing with targeted outreach to more than 140 organizations to better understand the needs and problems common to five major categories of the services sector: retail; amusement and entertainment; food and beverage; transportation; and waste management, disposal, and recycling. With that information, we can demonstrate how ANSI and the broader standardization community can provide solutions in each of these areas. One concrete example is the effort to develop a Retailers Ad-Hoc Group, which will enable us to gather the knowledge needed to respond to the issues, challenges, and opportunities of the retail sector.

ANSI's Service Sector Initiative has the potential to bring a large number of new participants to our community, providing great opportunities for us all. As we say all the time, the strongest standardization solutions result from the broadest, most engaged group of contributors, and ANSI is proud to bring so many dedicated experts together. I would like to thank each and every one of you for your engagement, as well as ANSI's exceptional staff and my fellow board members for their service. Together, we will continue to identify opportunities where we can support standards and conformance activities that address national and global priorities, and ensure the U.S. standardization community is strong and effective in developing solutions.

A handwritten signature in black ink that reads "Kevan P. Lawlor". The signature is written in a cursive, flowing style.



**S. Joe Bhatia**  
**President and Chief Executive Officer**

It has been a year of great achievements and unique challenges for ANSI and the entire standardization community, and I am very proud of the strides we've made working together in collaboration. Throughout this report, you'll read highlights of the important initiatives ANSI and its members and partners are successfully leading; but I'd like to focus first on a challenging issue we have also been facing, and the importance of addressing it as a strong community.

At the end of January 2016, the White House Office of Management and Budget (OMB) issued the long-anticipated revision of OMB Circular A-119, "Federal Participation in the Development and Use of Voluntary Consensus Standards and in Conformity Assessment Activities." OMB A-119 is the defining document of our nation's public-private partnership for standardization, and its importance to the standards community and the nation cannot be overstated. Because of that, ANSI has been tremendously active in informing the public about important developments with respect to the OMB A-119 update, government reliance on private-sector standards and conformity assessment, and the issues surrounding standards incorporated by reference (IBR-ed) into regulation. With input from our constituents, we've developed strong, effective outreach aimed at highlighting the value, integrity, and accessibility of the U.S. standardization system and ensuring its long-term viability.

ANSI was pleased to report that the revised OMB A-119 is broadly supportive of the standardization system and our views on IBR, and maintains a strong preference for using voluntary consensus standards over government-unique standards in federal regulation and procurement. OMB's review activity took place in a public forum, with opportunity for public comments from all, and the conclusions reached were that reasonable availability was the best path forward, and that standards developers (SDOs) and agencies should work together in each case to determine how the IBR-ed standards could be made available in a way that meets the needs of all parties. For our part, ANSI continues to work with SDOs to help determine best methods, and, when appropriate, hosts read-only access to standards for several dozen developers via the ANSI IBR Portal.

And yet, an effort underway at the American Bar Association (ABA) seeks to challenge this effective and cooperative system. Despite ANSI's and other stakeholders' arguments submitted against it, ABA has approved a Resolution encouraging Congress to amend the Administrative Procedure Act to require agencies to make IBR-ed standards accessible, without charge, to members of the public – at minimum via online, read-only access to the incorporated portion. The Resolution further requests that agencies review their historical incorporations by reference, and make such arrangements for these standards as well, or amend or repeal the regulation to eliminate the incorporation by reference.

If Congress were to act on the ABA Resolution, the result could jeopardize not just individual SDOs, but the entire U.S. standardization system. And it could leave a vacuum that would put U.S. industry and the public at serious risk, as it is implausible for government, without SDOs, to efficiently convene thousands of subject-matter experts from industry, insurers, regulatory authorities, consumer groups, end users, and other interests to draft and maintain highly technical standards addressing a multitude of specialized disciplines. As a community, it is more important than ever that we work to inform government, industry, and the public about the importance of protecting our open and collaborative system. And as we look ahead, ANSI is committed to working with all of you to ensure that message is heard and our critical work continues to support U.S. competitiveness and quality of life.

ANSI's strategic priorities are intended to position the Institute for the long term, and reflect the needs of our community, the administration, policy makers, and industry. The following highlights actions on several top priorities over the past year.

## COORDINATION

Enhance U.S. Competitiveness and Innovation  
through Standards and Conformance Activities

ANSI initiates standards coordination initiatives in partnership with its members that respond to priority needs of the nation and the world, and one recent example is the 2016 launch of the **America Makes & ANSI Additive Manufacturing Standardization Collaborative (AMSC)**. Additive manufacturing – or 3D printing – has the potential to create whole new product categories, simplify supply chains, and even revive U.S. manufacturing centers. Effective, efficient standardization can provide this nascent industry a needed boost. That's why the AMSC is now at work on a standardization roadmap, to be published in early 2017, that will facilitate a more coherent and coordinated approach to the development of standards needed for additive manufacturing, and, ultimately, contribute to the growth of this emerging industry.

Solutions for smart and sustainable cities will likely continue as a national and global focus for the foreseeable future, as the World Health Organization (WHO) has predicted continued urban population growth through 2030. Efficient standardization strategies are needed, and the **ANSI Network on Smart and Sustainable Cities (ANSSC)** has been focusing its monthly webinars on sharing the expertise of those engaged in successful smart cities initiatives. Recent webinars have covered the role of credentialing in urban infrastructure planning and sustainable development, the U.S. Green Building Council's Performance Excellence in Electricity Renewal (PEER) certification program, and the community resilience activities of the U.S. Commerce Department's National Institute of Standards and Technology (NIST). And now, an international technical working group under the leadership of NIST, ANSI, and several other partners is analyzing smart city architectures with the goal of producing a framework document that will bring greater coherence to future smart cities standardization efforts.

Also bolstering sustainability on a broad scale, the **ANSI Energy Efficiency Standardization Coordination Collaborative (EESCC)** released a 2016 Progress Report on its *Standardization Roadmap: Energy Efficiency in*

*the Built Environment*, providing updates on 71 of the 109 recommendations included in the 2014 Roadmap. EESCC staff presented an overview of the work at a Congressional briefing on "Federal Engagement in Efficiency Standards," emphasizing how public-private partnership is essential to the development of standards for greater energy efficiency. And the Department of Energy (DOE) reaffirmed its commitment to working with the EESCC, making note of the great progress that has been made toward roadmap goals.

A project with tremendous potential to improve lives on a global scale is ANSI's work toward a "**next-generation toilet**." Over 2 billion people have no access to clean, safe toilets, posing major health and safety risks. In 2016 the Institute implemented the first year of a project, funded by the Bill & Melinda Gates Foundation, focused on the development of the first international standard for sustainable non-sewered sanitation systems. ANSI held a June 2016 meeting in Singapore resulting in the publication of an International Workshop Agreement (IWA), which is intended to inform the development of an international standard. The newly formed International Organization for Standardization (ISO) Project Committee (PC) 305, *Sustainable non-sewered sanitation systems*, will take on the work, with ANSI serving as Secretariat in partnership with Senegal. The new international standard will enhance efforts to widely manufacture, market, and deploy the technology, potentially saving millions of lives.

## PARTNERSHIP

Serve as a Bridge between Public-Sector  
Policies and Private-Sector Solutions

One of the greatest strengths of the U.S. standardization system is the "public-private partnership" – the cooperative relationship between the public and private sectors that fosters effective solutions. And ANSI plays a key role in working with its members to build those successful collaborations. One huge accomplishment this year was the launch of the U.S. Trade and Development Agency (USTDA)-funded **U.S.-Africa Clean Energy Standards Program (CESP)**. The USTDA selected ANSI, in partnership with Power Africa, to coordinate workshops

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in Sub-Saharan Africa as a platform for industry to cooperate on standardization issues relevant to clean energy technologies. ANSI collaborated with NEMA, the IEEE National Electrical Safety Code committee, and Power Africa to organize the first workshop in South Africa, addressing electrical safety for clean energy technologies – a key priority for many sub-Saharan African countries. And a second workshop in Kenya focused on regulatory framework and quality assurance related to solar mini-grids. Less than 30 percent of the Kenyan population has access to the national electrical grid, and solar mini-grids have emerged as an alternative.

The USTDA also awarded ANSI a contract to implement another three-year phase of the **U.S.-China Standards and Conformance Cooperation Program (SCCP)**, following the Institute's successful organization of 20 workshops during Phase 3. The workshops in China cover a wide range of sectors and issues related to standards and conformity assessment, and provide opportunities for interested U.S. private-sector organizations to get engaged in the Chinese market.

In support of the **White House's Trade Africa initiative**, ANSI has begun to expand its highly successful **Standards Alliance** initiative to include five new countries: Ghana, Senegal, Côte d'Ivoire, Zambia, and Mozambique. A partnership with the U.S. Agency for International Development (USAID), the Standards Alliance provides capacity-building assistance to developing countries. For example, together with the East African Community (EAC), the Kenya Bureau of Standards (KEBS), and the USAID East African Trade and Investment Hub, the Alliance held a **"U.S.-EAC Public-Private Sector Workshop on World Trade Organization (WTO) Transparency Requirements and Procedures on Technical Barriers to Trade (TBT)"** in Kenya.

The Standards Alliance has also been highly active in supporting the automotive sector's global priorities. A workshop in Ecuador on **"Automotive Standards and Regulations in the Americas,"** held in collaboration with the U.S. Department of Commerce and the American Automotive Policy Council, featured expert presentations by ANSI members from both sectors. Assistant Secretary of Commerce Marcus Jadotte delivered the keynote address, and more than 70 representatives of industry and government in the region attended. In addition, the Alliance carried out numerous successful workshops and

training in Mexico, Malawi, Ghana, Jordan, Peru, and Tanzania in 2016, all involving strong participation from industry and government agencies.

Outreach to Congress and government leaders is a critical tool for supporting standards-based solutions, and always a strong focus for ANSI. The Institute hosted a **Capitol Hill event** – attended by over 50 stakeholders from the private sector and federal government – for discussion of how voluntary standards support effective regulation. Cosponsored by the National Association of Manufacturers (NAM), ASTM International, Underwriters Laboratories (UL), and the American Bar Association, the December 2015 event highlighted the importance of government participation in and reliance on voluntary standards and conformance. And in June 2016, the director of the U.S. Department of Justice's National Institute of Justice (NIJ), addressed the ANSI Board of Directors, sharing NIJ's strategic priorities and exploring ways that standardization is and can further help to support those initiatives.

## ADVOCACY

**Support and Protect the Standards Ecosystem on Behalf of the Community and the Nation**

As coordinator of the U.S. standardization system, ANSI keeps a close watch on issues and challenges that affect the way standards are developed and how standards developing organizations conduct business. The issue of **standards incorporated by reference (IBR) into law**, as discussed on page 5, remains a key focus, and the Institute consistently serves as a strong voice for the entire community. But beyond IBR, ANSI has heard from a number of its members – primarily in the information and communications technology (ICT) sector – that **open source is another top issue** for our community. To help evaluate the implications of open source on standards development, ANSI hosted a free conference, **"Open Source, Open Standards, Open Minds,"** bringing together over 140 stakeholders for a conversation on how the traditional standards development and open source communities can best work together. While some standards developers shared challenges and concerns related to open source, most described it as an opportunity for collaboration between tradition and innovation, and even as an inevitable next step for the business of writing specifications. ▶

Open source is one example of what ANSI consistently recognizes as the **"multiple-path approach" to global relevance in standardization**. The global relevance of a standard cannot and should not be measured by which organization developed it. Instead, compliance with the WTO TBT principles, alongside the degree to which a standard is used in the global marketplace, are the best measures. ANSI strives to strengthen and communicate that message in support of the many U.S.-based organizations working to develop international standards and assert leadership in the standardization community.

ANSI's work as an accreditor of standards developers and approver of **American National Standards** is one way the Institute fosters integrity and relevance in the U.S. standardization system, in harmony with the WTO TBT principles. Frequent webinars and in-person training sessions offer current and prospective standards developers support and guidance, assuring the credibility of nearly 250 organizations currently accredited by ANSI.

## LEADERSHIP

**Assert U.S. Leadership Role in the Regional and International Standardization Community**

Serving as a U.S. national member for all major international and regional standards and conformance bodies is undoubtedly among ANSI's most important roles. And one key aspect is working with members and partners to ensure that the U.S. assumes and retains policy and technical leadership in those international fora, keeping a strong voice for U.S. interests on the front lines.

Following dedicated outreach work by ANSI and its members, the **U.S. National Committee (USNC) of the International Electrotechnical Commission (IEC)**, and other U.S. interests, James M. Shannon, former president and CEO of the National Fire Protection Association (NFPA), was elected as IEC president in 2015. He assumed the role of president-elect in January 2016, and will begin his three-year term as president in January 2017. Jim Matthews of Corning Incorporated continues his second term as IEC vice-president and chair of the Standardization Management Board (SMB). And in regional activities, the ANSI president and CEO continues his second term as the **president of the Pan American Standards Commission (COPANT)** through 2017, demonstrating the U.S.'s commitment to international

standardization and its trade partners in the region.

On the technical side, ANSI directly administers Secretariats for more than a dozen ISO Technical Committees (TCs), Subcommittees (SCs), or Project Committees (PCs), and serves as the U.S. Technical Advisory Group (TAG) Administrator for several. This critical work depends on the dedicated engagement of ANSI members who work collaboratively to ensure U.S. positions are strongly represented in international standardization activities. In one example, the U.S. maintains its long-term leadership of the prodigious **ISO/IEC Joint Technical Committee (JTC) 1, Information Technology**, thanks to the commitment of industry and government participants. ANSI is grateful to the three federal agencies that came together to ensure funding for its continued administration as Secretariat of ISO/IEC JTC 1, SC 37 on *Biometrics*, and of ISO/IEC JTC 1, SC 37, Working Group (WG) 4 on *Technical implementation of biometric systems*. And further expanding U.S. leadership in key IT areas, ANSI assumed the Secretariat of ISO/IEC JTC 1 WG 9 on *Big Data*.

In another major growth area, the U.S. maintains leadership of **ISO TC 229, Nanotechnologies**, WG 3 on *Health, Safety, and the Environment*, and now chairs ISO TC 229 Task Groups on *Nanotechnology and Sustainability* and *Consumer and Societal Dimensions of Nanotechnologies*. ANSI administers the U.S. TAG to ISO TC 229 – a group that has been highly effective in advancing U.S. positions to ISO, and served as expert panelists for an international dialogue on nanotechnology, industry, and regulation support of innovation during the 2016 ISO TC 229 Plenary in Singapore.

In the conformity assessment arena, three of ANSI's accreditation program directors have assumed key leadership roles in international fora – as a member of the **Pacific Accreditation Cooperation (PAC)** Executive Committee; as Chair of the PAC Working Group on ISO/IEC 17024; and as Chair of the **International Accreditation Forum (IAF)** Greenhouse Gas/Energy Working Group.

## PARTICIPATION

**Ensure That the U.S. Is Strongly and Effectively Represented In Global Standardization Fora**

Even more important than leadership is broad and effective participation, and the U.S. continues to be a global powerhouse in international standardization



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activities, with ANSI and its members at the helm. From the technical perspective, the **U.S. participates in 80% of the work of ISO and 93% of the IEC (through the USNC)**. The U.S. leads 110 ISO TC or Subcommittee (SC) activities and holds 108 TC or SC Secretariats and 493 WG convenorships. In addition, the Institute worked with U.S. parties to facilitate the formation of 20 new ISO TAGs in 2015, and conducted extensive stakeholder outreach to solicit U.S. participation in 7 new ISO TCs, which resulted in the accreditation of 3 new U.S. TAGs in early 2016.

To ensure that the U.S. is properly represented in the ISO process, ANSI implemented and tracked compliance to mandatory **training requirement for U.S. TAG Administrators and ANSI-delegated ISO Secretariats**. These activities have helped strengthen the U.S. voice in ISO, as all individuals serving in these roles on behalf of the U.S. are assured of having current and consistent knowledge of ANSI and ISO policies and procedures.

In IEC activities, the USNC increased its participation to a record of 165 approved U.S. TAGs and now serves as the Secretariat for 24 IEC TCs or SCs. In addition, U.S. individuals currently chair 31 IEC TCs or SCs. And to provide concrete best practice information for USNC delegates representing the U.S. electrotechnical sector at IEC TC, SC, and WG meetings, the USNC hosted an **online USNC constituent training course**.

## REGIONAL

### Boost Bilateral Relationships to Enhance Trade in Key Market Sectors

The U.S. Department of Commerce's International Trade Administration recently released a staggering statistic: up to **93% of global trade is impacted by standards and technical regulations**. Therefore, working to strengthen global market access through standardization is absolutely critical to U.S. competitiveness, and a key priority for the Institute. In nearly every area of the world, ANSI is actively engaged and fosters relationships with counterpart organizations and key officials to boost bilateral cooperation and reduce trade barriers.

Europe is facing unique concerns as a result of the UK's intention to withdraw from the European Union, and standardization and trade issues are important among them. To discuss potential impact with key regional standardization leaders, **ANSI hosted an international**

**policy webinar** focused on how the withdrawal may affect the UK's participation in venues such as CEN, CENELEC, ISO, and IEC. ANSI maintains a long-term, ongoing collaborative dialogue with the European Standards Organizations (ESOs) – CEN, CENELEC, and ETSI – and with the European Commission in recent years. In 2015, the Institute and the ESOs worked together on the release of **two Q&A documents to increase mutual understanding of the U.S. and European standardization systems**. And ANSI has kept the U.S. community well informed of the European Commission's proposal to modernize the EU's standardization policy to keep pace with global technological developments and political priorities. ANSI has also been engaged in ISO discussions with representatives of CEN to improve implementation of the ISO/CEN Vienna Agreement, which provides a framework for technical cooperation and transparency between the organizations to reduce duplicative work.

In partnership with the German Institute for Standardization (DIN), ANSI held a **Standards Panel on Medical Device Technology and Transatlantic Cooperation**, with discussions focused on standards and innovation, interoperability, and trade access. And the USNC conducted two bilateral meetings with the German National Committee in 2016, focused on outstanding regional issues between the two Committees and on smart manufacturing/industry 4.0.

Moving eastward, ANSI signed a **memorandum of understanding (MoU) with the Armenian National Institute of Standards** recognizing the importance of bilateral cooperation in standardization. And the Institute participated in a roundtable on standards and conformity assessment held in New Delhi on the sidelines of the Second India-U.S. Strategic and Commercial Dialogue. The roundtable was highlighted in the two governments' joint leaders' statement, and reflects progress in ANSI's renewed MoU with the Confederation of Indian Industry.

ANSI continues to closely monitor the rollout of the reform of China's standardization system and communicate updates to our community. In April 2016 the Institute hosted a high-level Chinese delegation from SAC in Washington, DC, to discuss the provisions of the **new draft China Standardization Law**, providing ANSI members an opportunity for direct feedback from the vice administrator of SAC. The Institute's China Roundtable also met in Beijing to discuss the draft with representatives from ▶

the U.S. Information Technology Office and the U.S. Embassy in Beijing, along with numerous ANSI members in attendance. And the Institute further expanded its activities and resources for members doing business in China with the launch of the *ANSI in China Newsletter*, providing updates on technical activities, policy decisions, trade matters, and other information of interest to ANSI members operating in or interacting with China.

Among other Standards Alliance activities in Africa, ANSI provided conformity assessment training to members of the African Regional Standards Organization (ARSO) at the ARSO General Assembly in Tanzania. ARSO is an intergovernmental organization established by the African Union to facilitate trade by providing harmonized standards and facilitating implementation. The event provided an opportunity for ANSI and several of its members to meet with African partners regarding the Institute's growing portfolio of capacity-building projects in Africa.

And in South American market activities, ANSI added an *export market section on Brazil to its Standards Portal*, [www.standardsportal.org](http://www.standardsportal.org). ANSI leadership presented a brief overview of the Portal at the U.S. Chamber of Commerce as part of a debriefing on the U.S.-Brazil Commercial Dialogue – a cooperative mechanism to amplify bilateral trade and investment between the two nations. ANSI's expansion of the Portal was cited as one concrete outcome of this cooperation.

## ACCREDITATION

Expand Accreditation Services and Program Recognition

The reputation of ANSI's accreditation services continues to be enhanced as governments and organizations both domestically and globally bestow recognition on the various programs. Nationally, the Institute was selected by the **U.S. Department of Education to serve as a Quality Assurance Entity in the Educational Quality Through Innovation Partnership (EQUIP) program** – part of the Obama Administration's large-scale effort to provide low-income students with access to new models of education and training. Through its Certificate Accreditation Program, the Institute will serve as part of a team that includes the State University of New York Empire State College and Flatiron School, a programming training boot camp.

On behalf of the U.S. Department of Energy

(DOE), ANSI conducted an assessment of the **National Institute of Building Sciences "Better Buildings Workforce Guidelines"** in an effort to improve the quality of commercial building energy-efficiency workforce credentials. And ANSI's Personnel Certification Accreditation Program was cited as meeting the requirements set forth by the **2015 National Defense Authorization Act** on quality assurance of certification programs and standards for credentials obtained by members of the Armed Forces.

In state legislation, New Mexico recently joined California, Illinois, Arizona (Maricopa County), West Virginia, and Texas in **requiring food handlers to have a training certificate from an ANSI-accredited certificate program**. And in the private sector, ANSI's Greenhouse Gas Accreditation program now accredits entities validating cook-stove emissions in accordance with **Gold Standard Foundation specifications**. In addition, the **ANSI-ASQ National Accreditation Board (ANAB) has acquired Accreditation Services Bureau**, which provides accreditation for testing and calibration laboratories under the name Laboratory Accreditation Bureau (L-A-B).

And further expanding the global reach and acceptance of effective third-party accreditation, ANSI's Personnel Certification Accreditation Program is now recognized by peer accreditation bodies in the Pacific Rim, as **ANSI became a signatory to the inaugural PAC Multilateral Recognition Arrangement (MLA) on certification of persons**.

## MEMBERSHIP

Respond to Member and Industry Needs and Facilitate Standardization Engagement

The **Service Standards Initiative**, discussed in depth on page 4, is one major example of ANSI's commitment to assessing its members' needs and working in partnership toward effective, engaging activities and solutions. But in numerous other initiatives and events, large and small, the Institute continually strives to provide constituents the needed tools to become more effective stewards for standardization within their own organizations.

Focusing on specific topics of interest, the **Company Member Forum (CMF) and the Committee on Education (COE) coorganized a panel discussion** at the University of Michigan on training and educating emerging standards

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professionals, in tandem with a meeting which included CMF discussions on cybersecurity, smart cities, and smart manufacturing. A subsequent CMF meeting, featuring an expert speaker on cybersecurity from the **Center for Internet Security's Critical Security Controls for Effective Cyber Defense (CIS CONTROLS)**, was held as an online event to enable even greater participation by members.

ANSI is committed to strengthening our federation of members by reaching out to diverse experts and leaders in various industry sectors that may not be as involved in standardization. In one recent example of **partnership opportunities for ANSI and its members**, Institute leadership met with NSF International as well as CEOs of industry associations for a strategic discussion on standardization needs and related issues in the dietary supplement industry.

To engage new constituents and help clearly communicate the importance of participation in domestic and international standardization activities, ANSI created a **new suite of membership materials, including a dynamic new brochure, "Who Cares about Standards?"** and a graphical webinar detailing opportunities for strategic engagement. And as part of ANSI's continual effort to increase the usability and efficiency of its online offerings, the Institute launched a **redesigned and enhanced standards store at [webstore.ansi.org](http://webstore.ansi.org)**. With consideration given to member and user feedback, the upgraded store features a mobile-friendly, modern interface with faster load times and a vast but easy-to-navigate catalog of U.S. and other national, regional, and international standards.

## EXPANSION

**Engage New Constituents and Bolster ANSI's Role in the Standards Ecosystem**

Across the entire U.S. standardization community, **engagement of the next generation is a key priority** for continued strength, and ANSI is doing its part to reach out and attract tomorrow's standards leaders. The Institute participated in the **2016 Science and Engineering Festival** in Washington, DC, with an interactive exhibit on the theme, "Standards Are Everywhere." Hands-on games, electronics, and school supplies were available for the estimated 350,000 attendees to see for themselves how standards help support nearly everything kids do every day. And a highlight of ANSI's exhibit was the

**"U.S. Standardization System Passport"** activity, developed by the Institute in partnership with seven exhibiting ANSI member organizations, challenging students to visit all the partner organizations' booths to explore the standards system and win a prize.

To raise visibility of standards and conformance among university-level students, ANSI's vice president of government relations served as guest speaker when over 120 students representing the next generation of scientists and engineers met with Congressional staff on Capitol Hill as part of NIST's Summer Undergraduate Research Fellowship. In October 2016, two free events continued the focus on inspiring students during World Standards Week: an **ANSI-NIST international standards simulation competition**, and a full-day **conference on preparing the next generation of standardizers**. And in IEC activities, the USNC launched its own Young Professionals (YP) Program in 2016, inspired by the great success of U.S. participants in the IEC's global YP program.

**ANSI's Workcred affiliate** is a prominent example of successful expansion of the Institute's activities into diverse arenas. The organization has seen significant growth since its 2014 launch and continues to offer opportunities for ANSI to engage new constituents and strengthen partnerships. In 2015-16 Workcred played a key role in the launch of the Lumina Foundation-funded **Credential Transparency Initiative**, which initiated work on a national registry for the U.S. credentialing system. More recently, Workcred is engaged with the Nevada Department of Education to create an **industry certification/licensure recognition program**, and exploring opportunities to replicate the program in other states. The organization is also working with the National Association of Insurance Commissioners to determine whether holders of credentials from various issuers should be considered qualified actuaries. And through a **grant from the NIST Manufacturing Extension Partnership**, Workcred has initiated a project to evaluate the quality, market value, and effectiveness of manufacturing credentials, and identify areas that may be in need of new credentials.

ANSI is committed to consistent, responsive expansion to ensure the continued strength of the U.S. standardization system and bolster its global impact. And we are proud of the thousands of our members and partners working on the collaborative standardization solutions needed for a strong nation and a safer world. ■

MEMBERSHIP AND ACTIVITIES BY THE NUMBERS AS OF AUGUST 15, 2016

## MEMBERSHIP

- 1,156** Total ANSI Members
- 681** Company Members
- 344** Organizational Members
- 65** Government Members
- 40** Educational/Institutional Members
- 26** International Members

## ISO ACTIVITY

ANSI Participation in the International Organization for Standardization (ISO)

- 577** Participating "P" Memberships
- 258** Technical Advisory Groups
- 35** U.S.-Administered Technical Committee (TC) Secretariats
- 73** U.S.-Administered Subcommittee (SC) Secretariats
- 110** U.S.-Held TC or SC Chairmanships

## IEC ACTIVITY

USNC Participation in the International Electrotechnical Commission (IEC)

- 165** Participating "P" Memberships
- 165** Technical Advisory Groups
- 12** U.S.-Administered TC Secretariats
- 12** U.S.-Administered SC Secretariats
- 31** U.S.-Held Chairmanships

## ANS & ASDS

- 246** ANSI-Accredited Standards Developers (ASDs)
- 11,191** Approved American National Standards (ANS)

## ANSI ACCREDITATIONS

- 85** Product Certification Programs
- 5** Eco-labelling Eligible Schemes
- 56** Personnel Certification Programs
- 20** Greenhouse Gas Validation and Verification Programs
- 36** Certificate Programs

## ANAB ACCREDITATIONS

- 74** Quality Management Systems Certification Bodies
- 54** Environmental Management Systems Certification Bodies
- 248** Other Management Systems Accreditations
- 1,427** Laboratories
- 51** Inspection Bodies
- 41** Reference Material Producers
- 15** Proficiency Testing Providers

## FINANCIAL SUMMARY 2015

For more information, see the Statement of Activities on page 15.

### REVENUE

**\$44M**



### OPERATING EXPENSES \$41M



## DESCRIPTION OF ORGANIZATION

The American National Standards Institute (ANSI) is a 501(c)3, not-for-profit organization. In fulfilling its mission, ANSI:

- Is recognized by both the public and private sectors as the policy and coordination forum for the U.S. standards and conformity assessment community.
- Approves standards as American National Standards (ANS) and safeguards the integrity and value of the ANS designation by requiring openness, balance, due process, consensus, and transparency to all directly and materially affected interests.
- Is the U.S. national member body to the International Organization for Standardization (ISO), the International Electrotechnical Commission (IEC, via the U.S. National Committee), and other non-treaty regional and international standards and conformity assessment organizations, facilitating access by U.S. parties and promoting U.S. interests.
- Accredits standards developers, U.S. Technical Advisory Groups (TAGs) to ISO, and conformity assessment bodies, including organizations that certify products and personnel; bodies engaged in the validation and verification of carbon emissions data and carbon offsets; organizations that issue education and training certificates to workers; certification bodies assessing eco-labeling and environmental declarations; and, through the affiliate ANSI-ASQ National Accreditation Board (ANAB), management systems certification bodies, testing and calibration laboratories, inspection bodies, reference material producers, and forensics testing agencies.
- Provides a means for assessing the need for new standardization activities and promotes the consensus fulfillment of identified needs.
- Interfaces with U.S. and other governments on standards and conformity assessment issues, and on technology; health, safety, and the environment; and global market access and technical barriers to trade (TBT) issues.
- Provides a central resource for timely, relevant, and easily accessible information and education on activities related to standards and conformity assessment programs in the U.S. and abroad.

## FINANCIAL OVERVIEW

### FINANCIAL POSITION

as of December 31, 2015 and 2014

	2015	2014
<b>Assets</b>		
Cash and cash equivalents	\$ 7,009,953	\$ 6,525,173
Investments	8,267,303	8,356,631
Net accounts receivable:		
Publications and royalties	5,710,377	4,079,083
Program support, accreditation, dues, and other	3,040,982	2,646,798
Prepaid expenses and other assets	1,151,500	1,257,246
Prepaid pension costs	-	128,396
Investment in ANAB	630,682	680,220
Net property and equipment	229,201	178,413
<b>Total assets</b>	<b>\$ 26,039,998</b>	<b>\$ 23,851,960</b>
<b>Liabilities</b>		
Accounts payable and accrued expenses	\$ 9,701,722	\$ 8,958,121
Deferred dues and fee income	6,748,142	6,836,359
Pension liability	706,910	-
Deferred rent	1,003,647	960,405
<b>Total liabilities</b>	<b>\$ 18,160,421</b>	<b>\$ 16,754,885</b>
<b>Net assets</b>		
Unrestricted:		
Operating fund	\$ (302,331)	\$ (1,270,184)
Board-designated permanent reserve	7,199,605	7,349,002
Specific-purpose funds	797,467	797,945
Total unrestricted	7,694,741	6,876,763
Temporarily restricted	184,836	220,312
<b>Total net assets</b>	<b>\$ 7,879,577</b>	<b>\$ 7,097,075</b>
<b>Total liabilities and net assets</b>	<b>\$ 26,039,998</b>	<b>\$ 23,851,960</b>

## STATEMENT OF ACTIVITIES

as of December 31, 2015 and 2014

	Summarized Information 2015	%	Summarized Information 2014	%
<b>Revenue</b>				
Membership dues and assessment fees	\$ 6,470,371	15%	\$ 6,082,593	16%
Publications	25,275,313	57%	21,676,254	55%
Accreditation services	7,409,203	17%	7,567,045	19%
International standardization programs	1,232,972	3%	1,107,882	3%
Fee-based programs	3,751,422	8%	2,573,157	7%
<b>Total operating revenue</b>	<b>\$ 44,139,281</b>	<b>100%</b>	<b>\$ 39,006,931</b>	<b>100%</b>
<b>Expenses</b>				
Program expenses:				
Publications	\$ 12,691,237	31%	\$ 12,452,090	32%
Accreditation services	6,409,956	16%	6,742,975	17%
International standards programs	4,189,963	10%	4,115,610	11%
ISO/IEC dues	2,484,348	6%	2,649,127	7%
Governance	1,291,767	3%	1,275,276	3%
Fee-based services	3,532,265	9%	3,006,320	8%
Federation promotion	770,115	2%	705,427	2%
Government affairs	564,427	1%	478,062	1%
<b>Total program expenses</b>	<b>\$ 31,934,078</b>		<b>\$ 31,424,887</b>	
Supporting services:				
Membership and administration	720,750	2%	710,970	2%
Management and general	8,445,966	20%	6,422,329	17%
<b>Total supporting services</b>	<b>\$ 9,166,716</b>		<b>\$ 7,133,299</b>	
<b>Total operating expenses</b>	<b>\$ 41,100,794</b>	<b>100%</b>	<b>\$ 38,558,186</b>	<b>100%</b>
Change in net assets from operations	3,038,487		448,745	
<b>Non-operating activities</b>				
Net investment return	\$ (233,890)		\$ 326,836	
Pension-related changes other than net periodic pension cost	(2,022,095)		(933,255)	
<b>Total non-operating activities</b>	<b>\$ (2,255,985)</b>		<b>\$ (606,419)</b>	
Change in total net assets	782,502		(157,674)	
Net assets, beginning of year	7,097,075		7,254,749	
<b>Net assets, end of year</b>	<b>\$ 7,879,577</b>		<b>\$ 7,097,075</b>	

# MEMBERSHIP ROSTER

as of August 15, 2016

The American National Standards Institute (ANSI) Federation comprises over 1,000 companies, government agencies, standards developing organizations, professional societies, trade groups, consumer

representatives, academics, international bodies, and individuals. Via this diverse network of members, ANSI represents the interests of more than 125,000 companies and 3.5 million professionals worldwide.

2Wire, Inc.	AIIM – Association for	American Architectural	American Imaging
3-A Sanitary Standards, Inc.	Information and Image	Manufacturers Association	Management
	Management	American Association of	American Institute of
	AIM	Physicists in Medicine	Aeronautics and Astronautics
	Air Conditioning Contractors	American Association of	American Institute of Baking
	of America	Radon Scientist and	American Institute of Steel
	Air Methods	Technologists	Construction
	Air Movement and Control	American Association of	American International
	Association International	Textile Chemists and	Group, Inc.
	Air-Conditioning, Heating	Colorists	American Iron and Steel
	and Refrigeration Institute	American Bankers	Institute
	Airlines Reporting	Association	American Ladder Institute
	Corporation	American Bearing	American Nuclear Society
	Alabama Department of	Manufacturers Association	American Nurses Association
	Forensic Sciences	American Board of Multiple	American Oil Chemists
	Alabama Power Company	Specialties in Podiatry	Society
	Alabama Technology	American Boat and Yacht	American Optometric
	Network	Council	Association
	Alaska Airlines	American Brush	American Orthotic and
	Alcatel-Lucent USA	Manufacturers Association	Prosthetic Association
	Alert Logic, Inc.	American Chemistry Council	American Petroleum Institute
	Allegheny Technologies	American Composites	American Society for
	Incorporated	Manufacturers Association	Nondestructive Testing
	Allegro MicroSystems	American Concrete Institute	American Society for Quality
	Alliance Data Systems	American Council of	American Society of
	Alliance for	Independent Laboratories	Agricultural and Biological
	Telecommunications	American Dental Association	Engineers
	Industry Solutions	American Express	American Society of Baking
	Allied Tube and Conduit –	Information Technology	American Society of Civil
	Electrical Division	Department	Engineers
	Altera Corp	American Express Travel	American Society of Crime
	The Aluminum Association	Related Services Company	Laboratory Directors
	Alyeska Pipeline Service	American Forest and Paper	American Society of
	Company	Association	Landscape Architects
	AMADIS Inc	American Gas Association	American Society of
	Amazon	American Gear	Mechanical Engineers
	AMC Health	Manufacturers Association	American Society of
	AMC Institute	American Glovebox Society	Plumbing Engineers
	American Academy of	American Health Information	American Society of Safety
	Forensic Sciences	Management Association	Engineers



American Type Culture Collection  
 American Water Works Association  
 American Welding Society  
 American Wind Energy Association  
 American Wood Council  
 American Wood Protection Association  
 AmericanHort  
 AmSpec LLC  
 ANSI-ASQ National Accreditation Board  
 AOAC International  
 APA – The Engineered Wood Association  
 APCO International – Association of Public Safety Communications Officials International  
 API Weinschel, Inc.  
 APPA – Leadership in Educational Facilities  
 Apparatus, Inc.  
 Apple, Inc.  
 Applied Computing Technologies, Inc.  
 Appvion  
 AQS Management Systems, Inc.  
 Archer Daniels Midland Company  
 Architectural Doors Factory  
 Architectural Woodwork Institute  
 Arizona Chemical Company, LLC  
 ARMA International  
 Armstrong World Industries, Inc.  
 Artisan Partners LP  
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Ascenden Inc.  
 Ashland, Inc.  
 ASHRAE  
 ASIS International  
 Aspect Automation  
 Associated Air Balance Council  
 Associated Laboratories Inc.  
 Association for Challenge Course Technology  
 Association for Rubber Products Manufacturers  
 Association for the Advancement of Medical Instrumentation  
 Association of Commercial Diving Educators  
 Association of Energy Engineers, Inc.  
 Association of Equipment Manufacturers  
 Association of Home Appliance Manufacturers  
 Association of Home Equipment Educators  
 The Association of International Product Marketing and Management  
 Association of Pool and Spa Professionals  
 Association of Strategic Alliance Professionals  
 Association of Transportation Safety Information Professionals  
 Assurant Corporation  
 ASTM International  
 Atlas Lighting Products, Inc.  
 Australian Pipeline Valve  
 Auto Glass Safety Council  
 Automation Solutions of America

Automotive Industrial Marketing Corp.  
 Automotive Industry Action Group  
 Automotive Lift Institute  
 Autonomous Solutions Inc.  
 Avanade, Inc.  
 Avon Protection Systems  
 AWS Truepower, LLC  
 Ayla Networks

## B

B11 Standards Inc.  
 Babcock Canada  
 Baker and McKenzie Global Service  
 Baltimore Police Department  
 Bank of America  
 Bank of Hawaii  
 Bank of the West  
 Banner Engineering  
 Barrick Gold Corporation  
 Barry Wehmiller Companies  
 Battery Council International  
 Bausch and Lomb Incorporated  
 BB&T Corporation  
 BBA Aviation USA, Inc.  
 BC Industrial, Inc.  
 BD  
 Beacon Industries Inc.  
 Bel Fuse Inc.  
 Bellino Srl  
 Bemis Company Inc.  
 Benedictine University  
 Bentley Systems Incorporated  
 Benz Research and Development  
 Berkshire Hathaway Energy Company  
 BIC Corporation

BICSI, Inc.  
 BIFMA International  
 BioNetwork  
 Bio-Rad Laboratories  
 Bioresource Network  
 Bison Gear and Engineering Corporation  
 Black and Veatch Special Projects Corporation  
 BlackBerry Corporation  
 BMG Quality Management System  
 BNY Mellon – Information Risk Management  
 The Boeing Company  
 Booz Allen Hamilton  
 Boss Holdings, Inc.  
 Bottom Line Loss Control  
 Bre America, LLC  
 Bridgers and Paxton Consulting Engineers  
 Bridgestone Americas, Inc.  
 Bridgestone Bandag, LLC  
 Brightline CPAs and Associates, Inc.  
 Brixton Assessment Services  
 Broadridge Financial Solutions  
 BroadSoft, Inc.  
 Broan-Nu Tone LLC  
 Broward Sheriff Office Crime Lab  
 Brown Stove Works  
 Browning  
 BSI Group America Inc.  
 Builders Hardware Manufacturers Association  
 Building Owners and Managers Association International  
 Building Performance Institute  
 Bulk Handling Systems  
 Butte-Glenn Community College

## MEMBERSHIP ROSTER

### C

CACI International, Inc.	CGI	Compressed Air and Gas Institute	Crane Power Line Safety Organization
Cadence Design Systems, Inc.	CH2M HILL – NBG	Compressed Gas Association	Cross Bore Safety Association
Cal-Comp USA	The Chamberlain Group, Inc.	Compu-ecture, Inc.	Crown Equipment Corporation
California Agricultural Commissioners and Sealers Association	Channelock Inc	Computer Network Architects	CSA Group
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The Capital Group Companies	City of Grand Rapids	Consumer Federation of America	
Caradigm USA LLC	Classic Industries	Consumer Technology Association	<b>D</b>
Cargill Inc.	The Clearing House	Consumers Union of the United States, Inc.	D.Light Design, Inc.
The Carpet and Rug Institute	Clinical and Laboratory Standards Institute	Contract Pharmaceuticals Limited Canada	Daikin Applied
Cascade Microtech	Cloverdale Equipment Co.	Contreras Legal Strategy LLC	Dana Holding Corporation
Cast Iron Soil Pipe Institute	Clydesdale Consulting	Conveyor Equipment Manufacturers Association	DBS Certification LTD
Castle Worldwide	CM Services, Inc.	The Cook and Boardman Group	Decision Sciences International Corporation
Caterpillar Inc.	CNA	Cool Roof Rating Council	Deere and Company
Caveon, LLC	Cognate BioServices, Inc.	CoreLogic	Delaware North
CDL Research and Development Group, LLC	College of American Pathologists	Corero Network Security	Dell Inc.
Cell Signaling Technology Inc.	Colorado Bureau of Investigation	Cornell University – Environmental Health and Safety	Delmarva Foundation Inc.
The Center for Responsible Enterprise and Trade	Colorado Bureau of Investigation	Corning Incorporated	Delphi Automotive
Center Point Energy	Commission on Accreditation of Ambulance Services	Corrosion Monitoring Services, Inc.	Delta Dental of California
Central Station Alarm Association	Commission on Accreditation of Medical Transport Systems	CoServ	DEN Technologies Corp.
CERA C-Cure Co., Ltd.	Comau Inc.	Cotterman Company	Dental Trade Alliance
Certified Automotive Parts Association	Combe Incorporated	Cotton Incorporated	Department of Forensic Sciences, Washington, DC
Certified Wireless Network Professionals	Commissioning Agents Inc.	Covance Inc.	Design Chain Associates, LLC
CGFNS International	Commission on Accreditation of Ambulance Services	Crane Inspection and Certification Bureau	Detector Electronics Corp.
	Commission on Accreditation of Medical Transport Systems		Diageo
	Commonwealth of Massachusetts		DICKEY-john Corporation
	CommVault Systems Inc.		Diesslin Group, Inc.
	Compassion International		Dimensional Metrology Standards Consortium, Inc.
	ComplianceSigns		Discover Financial Services
	Composite Panel Association		Diversified Inspections/ITL
			Division 9 Commercial, Inc.

Document Center Inc.  
 Doerfer Companies  
 The Doe Run Company  
 Dolby Laboratories Inc.  
 Donaldson Company, Inc.  
 Door and Access Systems  
 Manufacturers Association  
 Dottinger Design Inc.  
 The Dow Chemical Company  
 Dow Corning Corporation  
 DQS Inc.  
 DRI International, Inc.  
 Duke Energy  
 Dun and Bradstreet  
 DuPont Engineering  
 Dynabrade, Inc.  
 DynCorp International

## E

E. D. Bullard Company  
 Eastman Chemical Company  
 Eastman Kodak Company  
 Eaton Corporation  
 EBW Electronics  
 ECC Corporation  
 ECCMA  
 Ecore International  
 Edevate  
 Edison Electric Institute  
 Educational Testing Service  
 Edwards Lifesciences  
 EHealth Data Solutions, LLC  
 EIFS Industry Members  
 Association  
 Eiko, Ltd.  
 Electrical Apparatus Service  
 Association  
 Electro Industries  
 Electronic Components  
 Industry Association  
 Electronic Security  
 Association, Inc.

Electroswitch Corporation  
 Elite Electronic Engineering  
 Emblem Health  
 EMC Corporation  
 Emergency Management  
 Accreditation Program  
 Emerson Electric Co.  
 Emirates Technical and Safety  
 Development Centre  
 Emser Tile LLC  
 EMSL Analytical, Inc.  
 Encore Wire Corporation  
 Energistics Consortium  
 Energy Solutions Inc.  
 Enfield Technologies  
 Ensafe Institute for Health,  
 Safety and Counselling  
 Training Ltd.  
 Entertainment Services and  
 Technology Association  
 EOS/ESD Association, Inc.  
 Eracent, Inc.  
 Ergon Inc.  
 Ericsson Inc.  
 Erie Indemnity Company  
 Ernst and Young  
 ESI  
 Essential Dental Systems  
 Evolv, Inc.  
 Evonik Corporation  
 Exelon Corporation  
 Experian  
 Express Calibration Services  
 Exxon Mobil Corporation  
 The Eye Machine LLC

## F

Fabrinet Co., Ltd.  
 Factory Automation Systems  
 Family Farms Group  
 Family Health International  
 Faraday & Future

Faxitron Bioptics, LLC  
 FC Frost Ltd.  
 Fenestration Testing Lab, Inc.  
 The Fiber Optic Association  
 Financial Services Technology  
 Consortium  
 FireEye Technologie  
 Deutschland GmbH  
 First Environment, Inc.  
 FIS Global  
 Fisher-Price, Inc.  
 FlightSafety International Inc.  
 Florida Department of Law  
 Enforcement  
 Florida Hospital  
 Fluid Controls Institute  
 Flushmate  
 FM Approvals  
 FMC Process Tech Center  
 Forsmark Kraftgrupp AB  
 Frank Calandra Inc.  
 Frasca International  
 Fraunhofer USA, Inc.  
 Freddie Mac  
 Freeport McMoRan Sierrita Inc.  
 Freescale Semiconductor Inc.  
 Fujitsu America, Inc.  
 Fulbright and Jaworski LLP  
 Futaba Indiana of America  
 Corporation

## G

G. Wandling and Associates  
 G5 Engineering Solutions  
 Garmin International  
 Gartner, Inc.  
 Gates Corporation  
 Geico Corporation  
 Gemological Institute of  
 America  
 Gemtor Inc.  
 Genentech

General Dynamics –  
 Ordinance and Tactical  
 Systems, Munition  
 Services  
 General Electric Co.  
 General Mills  
 Genome ID Group, LLC  
 GeoEye  
 George Washington Institute  
 of Public Policy  
 Georgia Quick Start  
 Georgia Tech Energy and  
 Sustainability Services  
 Gesmer Updegrove LLP  
 GFS Chemicals, Inc.  
 Gilson Inc.  
 GL Noble Denton  
 Glazing Industry Secretariat  
 Committee  
 Global Engineering  
 Documents  
 Global Information  
 Assurance Certification  
 Global Inventures, Inc.  
 Global Skills Exchange  
 Corporation  
 Globe Motors  
 GM Financial  
 Google Inc.  
 The Green Building Initiative  
 Green Business Certification  
 Inc.  
 GS 1 US  
 GTI Graphic Technology, Inc.  
 GTW Associates

## H

Halyard Health  
 Hand Tools Institute  
 Hanger Inc.  
 Hardwood Plywood and  
 Veneer Association

## MEMBERSHIP ROSTER

Harger Lightning and Grounding	IDEXX Laboratories	InterDigital, Inc.	International Society of Automation
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Health Level Seven	Indianapolis Power and Light Co.	International Association of Standards	Interpower Corporation
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Helikon.net	Industrial Fasteners Institute	International Board of Standards	Intertek
Hemisphere GPS	Industrial Heating Equipment Association	International Center for Integrative Systems Inc.	IntraLinks
Hemolife Medical, Inc.	Industrial Steel Drum Institute	International Code Council	Investment Industry Regulatory Organization of Canada
HemoSonics, LLC	Industrial Truck Standards Development Foundation	International Committee for Information Technology Standards	Iowa DCI Crime Laboratory
Henry County Hospital	InfoComm International	InterNational Electrical Testing Association	IPC – Association Connecting Electronics Industries
HERE North America LLC	Information Technology Industry Council	International Facility Management Association	iRobot Corporation
Hertz Corporation	Ingredion, Inc.	International Institute of Ammonia Refrigeration	Irrigation Association
Hewlett Packard Inc.	Institute for Credentialing Excellence	International Kitchen Exhaust Cleaning Association	Islamic Society of North America
Hexcel Corporation	The Institute for Market Transformation to Sustainability	International Light Transportation Vehicle Association, Inc.	Itron, Inc.
HIBCC	Institute for Sustainable Infrastructure	International Paper	
Hines Industries	Institute of Environmental Sciences and Technology	International Safe Transit Association	<b>J</b>
Hitachi Global Storage Technologies	Institute of Inspection, Cleaning and Restoration Certification	International Safety Equipment Association	J.C. Renfroe and Sons, Inc.
HMS	Institute of International Container Lessors	International Sanitary Supply Association	James Madison University
Hobart Brothers Company	Institute of Nuclear Materials Management	International Society of Arboriculture	James McHugh Construction Co.
Home Innovation Research Labs	Insulated Cable Engineers Association		JBT Corporation
Homewerks Worldwide, LLC	Intel Corp.		JEDEC Solid State Technology Association
Honda North America	Inteleos		Jenner and Block LLC
Honda RD	Intelligent Transportation Society of America		Jessup Manufacturing Company
HRB Tax Group, Inc.			JLG Industries
Hubbell Incorporated			Johnson & Johnson
Human Factors and Ergonomic Society			Johnson Controls - Automotive Experience
Hydraulic Institute			Seating Business Unit
Hyster-Yale Group			JOI Consulting Corp
<b>I</b>			
IAPMO			
IAR Accreditation Services			
IBM Corp.			
ICC Evaluation Service, LLC			
ICL Performance Products LP			

Joint Committee on  
Standards for Educational  
Evaluation

## K

K&S Associates, Inc.  
Kaiser Permanente  
Kavi Corporation  
Keller and Heckman LLP  
Keysight Technologies, Inc.  
Kimberly Clark  
Kinetic Incorporated  
Kirk Key Interlock Company,  
LLC  
Kitchen Cabinet  
Manufacturers Association  
Klein Tools Inc.  
Kloeckner Metals  
Kloeckner Metals Corporation  
Kohler Power Systems  
Kreg Tool Company

## L

The Label Printers  
Laboratory Accreditation  
Bureau  
Lapp Insulators LLC  
Laser Institute of America  
Laticrete International, Inc.  
Lear Corporation  
LED Roadway Lighting Ltd.  
Legg Mason Inc.  
Legrand – Electrical Wiring  
Systems  
Leonardo Academy  
LGI Forensic Engineering,  
P.C.  
Liberty Global Services B.V.  
Liberty Mutual Group  
Licensing Executives Society  
USA and Canada

Liebherr Mining Equipment  
Newport News Co.  
Life Cycle Engineering, Inc.  
Lifecore Biomedical  
LipoScience, Inc.  
Lockheed Martin  
Logitech  
Long Beach Police  
Department  
Looking Glass Systems, LLC  
Loram Maintenance of Way,  
Inc.  
Los Angeles County Sheriffs  
Department  
The Lubrizol Corporation  
Lumenpulse Lighting Inc.  
Lutron Electronics Co. Inc.  
Lymphology Association of  
North America

## M

The M Companies  
MA Mortenson  
Magna International  
MagTek Inc.  
Maine State Police Crime  
Laboratory  
Makita USA  
ManageMen, Inc.  
Mantenimiento and  
Construcciones, S.A.  
Manufacturers  
Standardization Society  
Mapei Corporation  
Market Strategies International  
Marketing Accountability  
Foundation  
Markit! Forestry Management  
The Masonry Society  
Master Craft Industrial  
Equipment  
Matheson Tri-Gas

Maximus Inc.  
Maxitrol Co.  
Mayo Clinic  
Mazak Corporation  
The McKiel Group  
Meadwestvaco Corp.  
Mechanical Power  
Transmission Association  
MedBiquitous Consortium  
Medical Alert Monitoring  
Association  
Medical University of South  
Carolina  
MedImmune LLC  
Mega Fortris Marketing, Inc.  
Memorial Medical Center of  
West Michigan  
Mentor Graphics Corporation  
Mercedes-Benz U.S. LLC  
Merck Research Laboratories  
Mercury Systems Inc.  
Messer Construction Co.  
MET Laboratories, Inc.  
Metal Hose Manufacturing  
Association  
MetlSaw Systems Inc.  
Metropolitan Government  
Department of Public  
Works, Nashville, TN  
Mettler Toledo Inc.  
MHI  
Miami-Dade Police  
Department – Forensic  
Services Bureau  
Micron Technology Inc.  
Microsemi Analog Mixed  
Signal  
Microsoft  
Millennium Challenge  
Corporation  
Miller Electric Mfg. Co.  
Milliken and Company  
Mine Safety Appliances Co.

Minnesota Housing  
Minnesota State Colleges  
and Universities  
Mission Support Alliance, LLC  
Missouri State Highway Patrol  
Mitsubishi Polyester Film Inc.  
Molex  
Moody's Corporation  
Motorola Mobility LLC  
Mount Airey Group, Inc.  
MSD Consumer Care, Inc.  
MsysCertification  
MTC Holding Corporation

## N

NACE International  
NASA Headquarters  
NASDAQ  
National Air Duct Cleaners  
Association  
National Archives and  
Records Administration  
National Association of  
Architectural Metal  
Manufacturers  
National Association of  
Manufacturers  
National Association of State  
Boating Law Administrators  
National Board of Boiler and  
Pressure Vessel Inspectors  
National Board of Surgical  
Technology and Surgical  
Assisting  
National Center for  
Competency Testing  
National Commission for  
the Certification of Crane  
Operators  
National Consumers League  
National Council of State  
Boards of Nursing



Pioneer Hi-Bred International, Inc.  
 Piping Engineering LLC  
 PJM Interconnection LLC  
 Plastic Pipe and Fittings Association  
 PMMI, The Association for Packaging and Processing Technologies  
 Polo Ralph Lauren  
 Portable Generator Manufacturers Association  
 Portable Lights American Trade Organization  
 Portable Sanitation Association International  
 Portland Cement Association  
 Portwest LLC  
 Powell Industries, Inc.  
 Power Tool Institute  
 PowerDMS, Inc.  
 PowerServices, Inc.  
 PPL Services Corporation  
 Precast/Prestressed Concrete Institute  
 Precision Measurements, Inc.  
 Presbyterian Healthcare Services  
 Presidio Networked Solutions  
 Price Waterhouse Coopers  
 PRIDE Industries  
 Prince Castle  
 Principle Info-Tech  
 PRN Ergonomic Service  
 Process Specialties, Inc.  
 Proco Products, Inc.  
 Procter and Gamble  
 Prodromax Automation Inc.  
 Professional Electrical Apparatus Recyclers League  
 Professional Examination Service

Professional Ropes Course Association  
 Professional Testing Inc.  
 Progressive Casualty Insurance Company  
 Project Management Institute  
 Prometric  
 Providence Health and Services  
 Pulama Lanai

## Q

QEI Engineers, Inc.  
 QUALCOMM Incorporated  
 Qualitrol LLC  
 Quality Utility Equipment Service Testing  
 Quick Mount PV

## R

R.P. Stone Consulting, Inc.  
 Radiological Society of North America  
 Ramona Research, Inc.  
 Rapid7 LLC  
 Raven Industries, Inc.  
 Raveneye  
 Raydon Corporation  
 RBG Inc.  
 Recreation Vehicle Industry Association  
 Recreational Off-Highway Vehicle Association  
 Recreational Scuba Training Council  
 Rehabilitation Engineering and Assistive Technology Society of North America  
 Remanufacturing Industries Council  
 Residential Energy Services Network, Inc.

Resilient Floor Covering Institute  
 Retractable Technologies, Inc.  
 Revere Electric Supply  
 Richland County Sheriff Department Forensic Lab  
 Ring Power  
 Risk and Insurance Management Society Inc.  
 RMS  
 Robotic Industries Association  
 Rockwell Automation  
 Rockwell Collins  
 Roka Sports, Inc.  
 Rolling Plains Memorial Hospital  
 Roofing Industry Alliance for Progress  
 Ross Engineering Corp.  
 Royal Truck and Equipment  
 The RSR Company  
 RSR Corporation  
 RTI International  
 Rubber Manufacturers Association  
 Russell Research

## S

S & C Electric Company  
 SABIC Innovative Plastics U.S. LLC  
 SAC Wireless LLC  
 SAE International  
 Safe Ocean Service Inc.  
 Safety Equipment Institute  
 SAIC  
 San Diego Gas and Electric Company  
 San Francisco Public Utilities Commission  
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 San Jose State University

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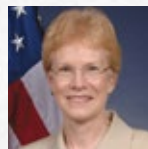
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